

MINUTES OF THE REGULAR SESSION  
OF THE CADDO PARISH COMMISSION  
HELD ON THE 8<sup>th</sup> DAY OF JANUARY, 2026

The Caddo Parish Commission met in a Regular Session, on the above date, at 3:30 p.m., in the Government Chambers, with Mrs. Gage-Watts, presiding, and the following members in attendance constituting a quorum: Commissioners Atkins, Blake, Burrell, Cothran, Epperson, Gage-Watts, Jones, Kracman, Lazarus, Thomas, G. Young, and J. Young (12). ABSENT: None (0).

Mr. Atkins gave the invocation, and Mr. Lazarus led the Commission in the Pledge of Allegiance.

**AGENDA ADDITIONS**

It was **moved by Mr. Burrell**, seconded by Mr. Thomas, *that the agenda be expanded to add the following items:*

- *Special Resolution of Remembrance Mrs. Helen Walker*
- *Special Resolution of Recognition Chris Hayes*
- *Resolution No. 5 of 2026, a resolution naming a component at Walter B. Jacobs Nature Park in honor of Todd A. Hopkins, and otherwise providing with respect thereto*

Madame President opened the floor for anyone to speak in favor or against adding these items to the agenda. There being no one to speak, the President closed the public hearing.

At this time, Mr. Burrell's motion carried unanimously.

There were no Citizens Comments nor Visitors.

**ADOPT REGULAR SESSION MINUTES  
SPECIAL RESOLUTIONS**

It was **moved by Mr. Jones**, seconded by Mr. J. Young, *that the following items be englobed and adopted:*

- *Adopt minutes from December 4, 2025 Regular Session*
- *Adopt minutes from December 2, 2025 Special Session*
- *Special Resolution of Recognition Human Trafficking Awareness Month*
- *Special Resolution of Recognition Operation Santa Clause*

Representatives of Operation Santa Claus addressed the Commission, sharing appreciation for the recognition and noting that during the most recent holiday season, the program served more than 230 families, partnered with multiple nonprofits, and provided gifts to an estimated 2,000 children.

Commissioners expressed appreciation for the organization's continued commitment and community impact.

- *Special Resolution of Recognition National Law Enforcement Appreciation Day*

The Commission adopted a special resolution proclaiming January 9, 2026, as Law Enforcement Appreciation Day in Caddo Parish. The resolution recognized the dedication, sacrifice, and professionalism of law enforcement officers and encouraged citizens to express gratitude for their service.

Commissioners offered remarks thanking local law enforcement agencies for their daily service and sacrifice and encouraged community engagement through programs such as the Citizens Police Academy.

- *Special Resolution of Recognition Caddo High School Principal of Year, Shannon Wall*

Following the reading of the resolution, President Gage-Watts congratulated Mr. Wall and thanked him for his service, noting the significance of leading a high school and earning recognition as Principal of the Year.

Mr. Wall addressed the Commission, expressing gratitude for the recognition and reflecting on his 33 years in education, including 20 years as a principal. He shared that while he does not

seek awards, he is deeply thankful for the opportunity to serve students and impact their lives. He emphasized his appreciation for the profession and for being able to work with children each day.

Mr. Jones offered remarks praising Mr. Wall's leadership, character, and commitment to students, faculty, and staff. He highlighted Mr. Wall's inclusive leadership style, focus on student well-being, and dedication to creating a safe and supportive school environment. Mr. Jones shared personal reflections on how Mr. Wall influenced his own career path in education and noted the positive culture at Northwood High School under Mr. Wall's leadership.

Several commissioners offered additional congratulatory remarks, who commended Mr. Wall's longevity, leadership, and deep involvement in the school and surrounding community. Commissioners noted his presence at student events, community activities, and his role as a leader not only for Northwood High School but for the broader Blanchard and North Caddo community.

Mr. Wall expressed appreciation for the comments and reiterated the importance of collaboration, mutual respect, and keeping students' best interests at the center of educational leadership.

It was noted that no representatives were present to receive special resolutions recognizing Ms. Felicia O'Neal and Ms. Courtney LeBlanc. The Commission directed that copies of the resolutions be delivered to the respective schools or recipients.

- *Special Resolution of Recognition Caddo Elementary Principal of the Year, Courtney LeBlanc*
- *Special Resolution of Recognition Caddo Middle School Principal of the Year, Felicia O'Neal*
- *Special Resolution of Recognition Chris Hayes*
- *Special Resolution of Remembrance Helen Walker*

Mr. Burrell requested to address the passing of Mrs. Helen Walker, noting her more than forty (40) years of service in education and the widespread impact she had on students throughout the community. Mr. Burrell shared that Mrs. Walker passed while in Georgia with family and that her remains would be returned to Shreveport for burial. He also referenced additional family losses experienced during the holiday season and briefly acknowledged Ms. Lizzie Coward, noting her commitment to voting and civic participation even late in life.

#### **SPECIAL RESOLUTION HUMAN TRAFFICKING AWARENESS MONTH**

WHEREAS, January is designated nationally as Human Trafficking Prevention Month; and

WHEREAS, today, millions of men, women, and children are victims of human trafficking. These victims face cruelty that has no place in a civilized world: children are made to be soldiers, teenage girls are beaten and forced into prostitution, and others exploited and compelled to work for little or no pay. It is a crime that takes many forms, and one that tears at the social fabric, debases our common humanity, and violates what we stand for as a country and a people; and

WHEREAS, founded on the principles of justice and fairness, the United States continues to be a leader in the global movement to end human trafficking and are working to combat human trafficking, prosecute the perpetrators, and help victims recover and rebuild their lives; and

WHEREAS, during Human Trafficking Prevention Month, Caddo Parish stands together with the survivors, advocates, and organizations dedicated to building a parish, state and nation where our people and children are not for sale and this modern form of slavery is abolished.

NOW, THEREFORE, BE IT RESOLVED, by the Caddo Parish Commission that it does hereby proclaim January 2026 as:

#### **'HUMAN TRAFFICKING PREVENTION MONTH'**

in Caddo Parish, Louisiana, and urges all citizens to join with the Parish in recognition of this important month.

#### **SPECIAL RESOLUTION OPERATION SANTA CLAUSE**

WHEREAS, the Caddo Parish Commission recognizes and values the efforts of community organizations that bring joy and hope to those in need, particularly during the holiday season; and

WHEREAS, Operation Santa Clause is a remarkable program organized by KWKH DJ

Barney Cannon in 1984 along with first responders and in partnership with community members to provide Christmas presents to disadvantaged children across the region which it has done successfully for 41 years; and

WHEREAS, this program exemplifies the true spirit of the season, ensuring that children who may otherwise go without are able to experience the joy and magic of Christmas through the generosity and compassion of others; and

WHEREAS, Operation Santa Clause relies on the tireless dedication and collaboration of first responders, volunteers, and donors who work together to bring smiles to children's faces and make a meaningful impact in their lives; and

WHEREAS, since its inception, Operation Santa Clause has brought immeasurable happiness to countless families, creating cherished memories and uplifting the community as a whole; and

WHEREAS, the program's efforts strengthen the bond between first responders and the community, showcasing the extraordinary commitment of these men and women to serve beyond their professional duties and the community partners, like Townsquare Media, who support the mission alongside the Shreveport Police and Fire Departments.

NOW, THEREFORE, BE IT RESOLVED, by the Caddo Parish Commission, that it does hereby extend its heartfelt appreciation to the Operation Santa Clause program, its organizers, and all those who contribute to its success for their exemplary service and dedication to the well-being of disadvantaged children in our community and congratulate them on 41 years of making children smile.

BE IT FURTHER RESOLVED, that this resolution be a part of the official minutes of the Caddo Parish Commission and that a copy be provided to the Operation Santa Clause program as a token of gratitude for their continued efforts and positive impact.

#### **SPECIAL RESOLUTION NATIONAL LAW ENFORCEMENT APPRECIATION DAY**

WHEREAS, the safety and security of the residents of Caddo Parish are of paramount importance, and these are made possible through the dedicated efforts of law enforcement officers who serve with courage and professionalism; and

WHEREAS, Law Enforcement Appreciation Day, observed annually on January 9th, provides an opportunity to recognize and honor the men and women of law enforcement for their selfless commitment to protecting our communities; and

WHEREAS, law enforcement officers in Caddo Parish demonstrate unwavering dedication in their service, often placing themselves in harm's way to ensure the safety and well-being of others; and

WHEREAS, the Caddo Parish Commission acknowledges the challenges faced by law enforcement officers and their families, as well as the sacrifices they make in the line of duty; and

WHEREAS, it is fitting to express gratitude to these public servants for their tireless work in upholding justice, maintaining public safety, and fostering trust within the community; and

WHEREAS, the Caddo Parish Commission encourages all residents to show their appreciation for law enforcement officers by recognizing their contributions and supporting their efforts to make our communities safer and stronger; and

NOW, THEREFORE, BE IT RESOLVED, by the Caddo Parish Commission, that it does hereby proclaim January 9, 2026, as Law Enforcement Appreciation Day in Caddo Parish and urges all citizens to join in honoring and thanking our law enforcement officers for their outstanding service and dedication.

BE IT FURTHER RESOLVED, that this resolution be made a part of the official minutes of the Caddo Parish Commission and that copies be provided to local law enforcement agencies as a token of gratitude and recognition.

#### **SPECIAL RESOLUTION CADDO HIGH SCHOOL PRINCIPAL, SHANNON WALL**

WHEREAS, the Caddo Parish Commission is proud to recognize outstanding educators and school leaders whose dedication, leadership, and commitment to excellence positively impact the lives of students, families, and the community; and

WHEREAS, Mr. Shannon Wall, Principal of Northwood High School, has been selected as Caddo Parish High School Principal of the Year, an honor that reflects his exceptional leadership, professional excellence, and unwavering dedication to student success; and

WHEREAS, under Mr. Wall's leadership, Northwood High School has continued to foster a culture of academic achievement, accountability, and pride, while providing students with opportunities to grow intellectually, socially, and personally; and

WHEREAS, Mr. Wall is widely respected for his collaborative leadership style, his commitment to supporting teachers and staff, and his ability to inspire students to reach their highest potential; and

WHEREAS, his efforts have strengthened the school community, enhanced educational outcomes, and contributed to the overall success of Caddo Parish Public Schools; and

WHEREAS, Mr. Wall's selection as Principal of the Year is a testament to his passion for education, his dedication to service, and his positive impact on the lives of countless students and families;

NOW, THEREFORE, BE IT RESOLVED that the Caddo Parish Commission does hereby commend and congratulate Mr. Shannon Wall on being named Caddo Parish High School Principal of the Year; and

BE IT FURTHER RESOLVED that the Commission expresses its sincere appreciation for his leadership, commitment, and continued service to the students of Northwood High School and the citizens of Caddo Parish; and

BE IT FURTHER RESOLVED that a copy of this Resolution be presented to Mr. Shannon Wall as a symbol of the Commission's gratitude and recognition of his outstanding achievements.

**SPECIAL RESOLUTION  
CADDO ELEMENTARY PRINCIPAL, COURTNEY LEBLANC**

WHEREAS, the Caddo Parish Commission proudly recognizes educational leaders whose dedication, professionalism, and commitment to excellence positively impact students, families, and the community; and

WHEREAS, Ms. Courtney LeBlanc, Principal of A.C. Steere Elementary School, has been selected as Caddo Parish Elementary School Principal of the Year, an honor that reflects her outstanding leadership, vision, and dedication to student success; and

WHEREAS, under Ms. LeBlanc's leadership, A.C. Steere Elementary School has continued to foster a nurturing, engaging, and academically strong learning environment that supports the growth and development of every student; and

WHEREAS, Ms. LeBlanc is widely respected for her collaborative leadership style, her commitment to supporting teachers and staff, and her ability to inspire students to reach their fullest potential; and

WHEREAS, her efforts have strengthened the school community, enhanced educational outcomes, and contributed to the overall success of Caddo Parish Public Schools; and

WHEREAS, Ms. LeBlanc's selection as Elementary School Principal of the Year is a testament to her passion for education, her dedication to service, and her positive influence on the lives of countless students and families;

NOW, THEREFORE, BE IT RESOLVED that the Caddo Parish Commission does hereby commend and congratulate Ms. Courtney LeBlanc on being named Caddo Parish Elementary School Principal of the Year; and

BE IT FURTHER RESOLVED that the Commission expresses its sincere appreciation for her leadership, commitment, and continued service to the students of A.C. Steere Elementary School and the citizens of Caddo Parish; and

BE IT FURTHER RESOLVED that a copy of this Resolution be presented to Ms. Courtney LeBlanc as a symbol of the Commission's gratitude and recognition of her outstanding achievements.

**SPECIAL RESOLUTION  
CADDO MIDDLE PRINCIPAL, FELICIA O'NEAL**

WHEREAS, the Caddo Parish Commission proudly recognizes educational leaders whose dedication, professionalism, and commitment to excellence positively impact students, families, and the community; and

WHEREAS, Ms. Felicia O'Neal, Principal of Ridgewood Middle School, has been selected as Caddo Parish Middle School Principal of the Year, an honor that reflects her outstanding leadership, vision, and dedication to student success; and

WHEREAS, under Ms. O'Neal's leadership, Ridgewood Middle School has continued to promote academic achievement, student engagement, and a supportive learning environment that encourages growth, accountability, and excellence; and

WHEREAS, Ms. O'Neal is widely respected for her collaborative leadership style, her commitment to supporting teachers and staff, and her ability to inspire students to reach their highest potential; and

WHEREAS, her efforts have strengthened the school community, enhanced educational outcomes, and contributed to the overall success of Caddo Parish Public Schools; and

WHEREAS, Ms. O'Neal's selection as Middle School Principal of the Year is a testament to her passion for education, her dedication to service, and her positive influence on the lives of countless students and families.

NOW, THEREFORE, BE IT RESOLVED that the Caddo Parish Commission does hereby commend and congratulate Ms. Felicia O'Neal on being named Caddo Parish Middle School Principal of the Year; and

BE IT FURTHER RESOLVED that the Commission expresses its sincere appreciation for her leadership, commitment, and continued service to the students of Ridgewood Middle School and the citizens of Caddo Parish; and

BE IT FURTHER RESOLVED that a copy of this Resolution be presented to Ms. Felicia O'Neal as a symbol of the Commission's gratitude and recognition of her outstanding achievements.

#### **SPECIAL RESOLUTION OF REMEMBRANCE HELEN WALKER**

WHEREAS, the Caddo Parish Commission joins the family, friends, former students, colleagues, and the entire community in mourning the passing of Mrs. Helen West Walker, a devoted educator, mentor, and servant leader whose life was marked by love, cheer, patience, honesty, and kindness; and

WHEREAS, Mrs. Walker was born in Winnfield, Louisiana, and became a lifelong learner whose passion for education and service shaped generations of students across North Louisiana; and

WHEREAS, in the 1960s, Mrs. Walker became an educator and resident of Shreveport, Louisiana, where she made her home in the School Park Neighborhood and quickly became known for her engaging conversations filled with history, encouragement, and wisdom that inspired those who met her; and

WHEREAS, Mrs. Walker dedicated more than forty years to education, serving the Caddo Parish School System in numerous capacities including Supervisor of Student Teaching, Reading Specialist, Speech Teacher, and instructor of Health, Physical, and Safety Education; and

WHEREAS, while teaching at J.S. Clark Middle School and J.S. Clark Junior High School, she supported programs that emphasized children's health through play equity, physical movement, and exposure to the theatrical arts, reflecting her belief that connecting with nature and creative expression strengthens students' physical, mental, and emotional well-being; and

WHEREAS, as Cheerleading Coach at J.S. Clark, Mrs. Walker proudly led her squad to attend the National Cheerleaders Association Camp at Northwestern State University, where her team earned the prestigious NCA Cheerleading Spirit Award; and

WHEREAS, after retiring from Caddo Parish Schools, Mrs. Walker continued her educational mission as an Adjunct Professor at Southern University–Shreveport, where she significantly influenced her students' academic paths, encouraged personal growth, and emphasized economic empowerment, resilience, faith, family, and community responsibility; and

WHEREAS, since 1959, Mrs. Walker was a devoted member of Delta Sigma Theta Sorority, Incorporated, and faithfully served on the Heritage and Archives Committee for the Shreveport Alumnae Chapter, preserving the history and legacy of her beloved sisterhood; and

WHEREAS, Mrs. Walker earned her Bachelor of Science degree from Grambling State University in 1962, her Master of Education degree from Northwestern State University in 1972, completed her Master's Degree Plus 30 in 1974, and later served as an Adjunct Professor at Southern University–Shreveport beginning in 2005—achievements accomplished during a time when people of color faced significant barriers to education and opportunity; and

WHEREAS, in her later years, Mrs. Walker resided in Atlanta, Georgia, with her beloved

daughter, Mashona, while continuing to embody the same spirit of grace, wisdom, and compassion that defined her life in Shreveport; and

WHEREAS, Mrs. Walker's earthly remains will be returned to Shreveport, Louisiana, where her life will be celebrated with a Mass of Christian Burial at Our Lady of the Blessed Sacrament Catholic Church on Friday, January 16, at 1:00 p.m., followed by Delta Sigma Theta Sorority's Omega Omega Service, a Wake and Visitation at Winnfield Funeral Home, and a Funeral Service on Saturday, January 17, at 11:30 a.m., with interment at Centuries Memorial Park and a repass at the church fellowship hall;

NOW, THEREFORE, BE IT RESOLVED, that the Caddo Parish Commission does hereby honor, recognize, and celebrate the extraordinary life, service, and legacy of Mrs. Helen West Walker, whose dedication to education, faith, and community uplifted countless lives; and

BE IT FURTHER RESOLVED, that the Commission extends its deepest sympathy and heartfelt condolences to her family, loved ones, former students, and all who were blessed to know her; and

BE IT FURTHER RESOLVED, that a copy of this Resolution be presented to the family of Mrs. Helen West Walker as a lasting expression of gratitude and remembrance from the citizens of Caddo Parish.

### **SPECIAL RESOLUTION CHRIS HAYES**

The Clerk did not receive information for Mr. Chris Hayes at the time of the meeting, therefore, a special resolution could not be written.

### **ADMINISTRATION REPORT**

- Delta Utilities, Michael Jackson

Mr. Michael Jackson addressed the Commission, introducing himself on behalf of Delta Utilities, the newly established gas-only utility serving parts of Louisiana and Mississippi. He explained that Delta Utilities assumed operations following acquisitions from Entergy and CenterPoint Energy in 2025 and emphasized the company's focus on reliability, customer service, safety, and community engagement.

Mr. Jackson stated that Delta Utilities' local operations center is located on Levy Street in Shreveport and identified Mr. Sam Walters as the local point of contact. He expressed the company's commitment to working collaboratively with parish leadership and supporting community needs.

Commissioners engaged in discussion with Mr. Jackson regarding utility transitions, billing continuity, and customer service experiences. Several commissioners shared constituent concerns related to billing practices, service fees, and affordability for low-income residents. Mr. Jackson responded by outlining available assistance programs, including public assistance referrals, service audits, and levelized billing options to help manage costs throughout the year. He emphasized Delta Utilities' commitment to responsiveness and encouraged commissioners to contact him directly regarding specific constituent concerns.

President Gage-Watts thanked Mr. Jackson for attending and noted the importance of continued communication to ensure residents are informed of available assistance programs and resources.

- Joey Jones

Administrator Bryant noted that Mr. Joey Jones of the crime lab would be available to attend the February 2 Work Session due to travel commitments.

- Health Issues

Administrator Bryant noted that further votes were pending in the House and the Senate with regards to the healthcare subsidies.

### **COMMUNIQUES & COMMITTEE REPORTS**

- Mr. J. Young acknowledged Mr. Stephen Jean, newly serving as interim or acting Director of the MPC, and commending recent staff recommendations and professionalism demonstrated during an MPC meeting, including a zoning-related decision involving neighborhood compatibility.

### **PRESIDENT'S REPORT**

President Gage-Watts gave the following statement:

*As we come to the close of this year, I want to take a moment to reflect on the work we have accomplished together and the progress we have made on behalf of the people of Caddo Parish.*

*This year has been defined by service, collaboration, and a shared commitment to meeting the needs of our community. One of our most impactful efforts was our continued focus on food distribution across the parish. Through strong partnerships with community organizations, volunteers, and parish staff, we were able to help ensure that families had access to food during times of need. These efforts represent our belief that no one in Caddo Parish should face hunger alone.*

*Another highlight of the year was the continued success of the Caddo Parish Youth Leadership Alliance. This program reflects our commitment to preparing the next generation of leaders by providing young people with mentorship, civic education, and meaningful exposure to local government. The energy, insight, and enthusiasm of these students give us great confidence in the future of our parish. We also made important strides in economic development and regional connectivity, including progress with SkyWest Airlines. Strengthening air service is critical to supporting business growth, workforce development, and ensuring Caddo Parish remains accessible and competitive in a growing region.*

*We also celebrated a major milestone with the opening of the Walter B. Jacobs Nature Center. This long-awaited project is more than a facility—it is an investment in environmental education, conservation, and quality of life. The Nature Center now serves as a place where families, students, and visitors can connect with nature while learning the importance of preserving our natural resources for future generations.*

*Throughout the year, we also advanced public safety initiatives, infrastructure improvements, and community programs that support veterans, families, and neighborhoods across the parish. None of this work would be possible without the dedication of my fellow commissioners, parish leadership, staff, volunteers, and community partners who serve with integrity and purpose every day.*

*As we look ahead to the coming year, I remain confident in what we can accomplish together. With continued collaboration, compassion, and a focus on progress, we will keep working to build a stronger, healthier, and more united Caddo Parish.*

*Thank you for the opportunity to serve as your 2025 Caddo Parish Commission President.*

During this time, multiple commissioners offered remarks recognizing President Gage-Watts for her leadership, professionalism, and service during her term as Commission President. Commissioners expressed appreciation for her conduct of meetings, mentorship, advocacy, and commitment to public service, including her leadership through challenging circumstances. President Gage-Watts thanked commissioners for their comments.

**PUBLIC HEARING ON ORDINANCES**

President Gage-Watts opened the floor for a public hearing on the following ordinances:

- *Ordinance No. 6604 of 2025, an ordinance providing for the issuance and sale of Limited Tax Revenue Bonds, Series 2026, of Caddo Parish, Louisiana; and providing for other matters in connection therewith*
- *Ordinance No. 6605 of 2025, an ordinance declaring the intent of the Parish of Caddo, under LA. R.S. 47:2236 to acquire full ownership interest in a tract of property in the Manchester Subdivision, within Section 26, Township 18 North—Range 14 West, Caddo Parish, Louisiana, and to otherwise provide with respect thereto*

There being no one to speak in favor, or against, the ordinances, the President closed the public hearing. There were no Zoning Ordinances for final passage.

**ORDINANCES FOR FINAL PASSAGE  
WORK SESSION MINUTES  
RESOLUTIONS**

It was **moved by Mr. Cothran**, seconded by Mr. Thomas, *that Ordinance No. 6604 of 2025, an ordinance providing for the issuance and sale of Limited Tax Revenue Bonds, Series 2026, of Caddo Parish, Louisiana; and providing for other matters in connection therewith* be adopted.

At the request of Mr. Cothran, Mr. Grant Schleuter, Foley & Judell, provided an explanation for the public regarding the purpose and structure of the bond issuance. Mr. Schleuter and the finance team reported that the Commission previously adopted an ordinance authorizing issuance of not exceeding \$10 million and authorizing a parameters sale with delegated authority for pricing if conditions were met.

It was reported that Standard & Poor’s affirmed the Commission’s AA+ bond rating, noted as among the highest ratings available to public bodies. It was further reported that the full \$10 million par amount was not required; the final principal amount was \$9,615,000, producing construction proceeds consistent with the authorized amount due to bond premium. The true interest cost was reported at 3.97%,

and bond delivery was scheduled for the following week.

Mr. Schleuter highlighted key points cited in the rating agency report, including strong reserves, low debt, and conservative budgeting practices, which support credit stability and contribute to favorable borrowing costs.

Commissioners discussed the project's financing and emphasized the distinction between bond security and anticipated repayment. Commissioners noted that project revenues are expected to cash-flow the debt service and operating expenses, with the limited tax pledge serving as a security backstop. Commissioners also emphasized the importance of communicating to the public in clear terms that the intent is for facility operations to fund repayment, and that the parish maintains additional non-tax revenues and reserves to support obligations if necessary.

At this time, Mr. Cothran's motion carried, as shown by the following roll call votes: AYES: Commissioners Atkins, Blake, Burrell, Cothran, Epperson, Gage-Watts, Jones, Lazarus, Thomas, G. Young, and J. Young (11). NAYS: Commissioner Kracman (1). ABSENT: None (0). ABSTAIN: None (0).

#### **ORDINANCE NO. 6604 OF 2025**

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE PROVIDING FOR THE ISSUANCE AND SALE OF LIMITED TAX REVENUE BONDS, SERIES 2026, OF CADDO PARISH, LOUISIANA; AND PROVIDING FOR OTHER MATTERS IN CONNECTION THEREWITH.

WHEREAS, Caddo Parish, Louisiana (the "Issuer") is authorized by the State Constitution to levy a special tax of 6.13 mills (3.06 mills in Shreveport, Vivian and Bossier City), such rate being subject to adjustment from time to time due to reassessment in each year (the "Tax"); and

WHEREAS, the Issuer now desires to incur debt and issue its Limited Tax Revenue Bonds, Series 2026, in the principal amount of Nine Million Six Hundred Fifteen Thousand Dollars (\$9,615,000) (the "Bonds"), pursuant to Part II of Chapter 4 of Subtitle II of Title 39 of the Louisiana Revised Statutes of 1950, as amended, and other constitutional and statutory authority, for the purpose of capital projects, including but not limited to acquiring, constructing, improving, equipping and furnishing public buildings and facilities, and paying the costs incurred in connection with the issuance thereof; and

WHEREAS, the Issuer has no outstanding indebtedness of any kind payable from a pledge or dedication of the avails or proceeds of the Tax EXCEPT the Issuer's (i) Limited Tax Revenue Refunding Bonds, Series 2019 (the "Series 2019 Bonds") and (ii) Limited Tax Revenue Bonds, Series 2020 (the "Series 2020 Bonds" and with the Series 2019 Bonds, collectively, the "Outstanding Parity Bonds"); and

WHEREAS, under the terms and conditions of the ordinances adopted by the Issuer on November 7, 2019 and December 5, 2019, authorizing the issuance of the Outstanding Parity Bonds (collectively, the "Outstanding Parity Bond Ordinance"), the Issuer has authority to issue additional bonds under the terms and conditions provided therein; and

WHEREAS, the Issuer hereby finds and determines that it has, or will have upon the delivery of the Bonds, satisfied the requirements contained in the Outstanding Parity Bond Ordinance for the issuance of the Bonds; and

WHEREAS, this Governing Authority adopted an ordinance on November 20, 2025 (the "Prior Ordinance"), authorizing the issuance and sale of not exceeding \$10,000,000 of Limited Tax Revenue Bonds, in one or more series, of the Issuer, and authorizing and directing the President and/or Clerk of the Governing Authority to execute a Bond Purchase Agreement memorializing the terms of the sale thereof; and

WHEREAS, pursuant to the terms of the Prior Ordinance, the Clerk has agreed to the sale of the Bonds and has executed the Bond Purchase Agreement as authorized, a copy of which is attached hereto as Exhibit B; and

WHEREAS, the Bonds being determined to be within the parameters permitted by the Prior Ordinance, this Governing Authority desires to fix the details of the Bonds and the terms of the sale of the Bonds; and

WHEREAS, it is the desire of the Issuer to fix the details necessary with respect to the issuance of the Bonds and to provide for the authorization and issuance thereof;

NOW, THEREFORE, BE IT ORDAINED by the Caddo Parish Commission (the "Governing Authority"), acting as the governing authority of Caddo Parish, Louisiana (the "Issuer"), that:

SECTION 1. Definitions. As used herein, the following terms shall have the following meanings, unless the context otherwise requires:



**"Act"** means Part II of Chapter 4 of Subtitle II of Title 39 of the Louisiana Revised Statutes of 1950, as amended, and other applicable constitutional and statutory authority.

**"Agreement"** means the agreement to be entered into between the Issuer and the Paying Agent pursuant to this Ordinance.

**"Bond"** means any bond of the Issuer authorized to be issued by this Ordinance, whether initially delivered or issued in exchange for, upon transfer of, or in lieu of any bond previously issued.

**"Bond Purchase Agreement"** means the agreement for the purchase and sale of the Bonds by and between the Issuer and the Underwriter, attached hereto as **Exhibit B**.

**"Bond Register"** means the records kept by the Paying Agent at its principal corporate trust office in which registration of the Bonds and transfers of the Bonds shall be made as provided herein.

**"Bonds"** means the Issuer's Limited Tax Revenue Bonds, Series 2026, authorized by this Ordinance, in the total aggregate principal amount of Nine Million Six Hundred Fifteen Thousand Dollars (\$9,615,000).

**"Code"** means the Internal Revenue Code of 1986, as amended.

**"Executive Officers"** means collectively the President and the Clerk of the Governing Authority.

**"Fiscal Year"** means the twelve-month accounting period commencing on the first day of January or any other twelve-month accounting period determined by the Governing Authority as the fiscal year of the Issuer.

**"Governing Authority"** means the Caddo Parish Commission.

**"Government Securities"** means direct obligations of, or obligations the principal of and interest on which are unconditionally guaranteed by the United States of America, which are non-callable prior to their maturity, may be United States Treasury obligations such as the State and Local Government Series and may be in book-entry form.

**"Interest Payment Date"** means March 1 and September 1 of each year in which the Bonds are outstanding, commencing March 1, 2026.

**"Issuer"** means Caddo Parish, Louisiana.

**"Ordinance"** means this ordinance authorizing the issuance of the Bonds, as it may be supplemented and amended.

**"Outstanding"** when used with respect to Bonds means, as of the date of determination, all Bonds theretofore issued and delivered under this Ordinance, except:

1. Bonds theretofore canceled by the Paying Agent or delivered to the Paying Agent for cancellation;
2. Bonds for which payment sufficient funds have been theretofore deposited in trust for the owners of such Bonds;
3. Bonds in exchange for or in lieu of which other Bonds have been registered and delivered pursuant to this Ordinance;
4. Bonds alleged to have been mutilated, destroyed, lost or stolen which have been paid as provided in this Ordinance or by law; and
5. Bonds for the payment of the principal of and interest on which money or Government Securities or both are held in trust with the effect specified in this Ordinance.

**"Outstanding Parity Bonds"** means the Issuer's outstanding (i) Limited Tax Revenue Refunding Bonds, Series 2019 and (ii) Limited Tax Revenue Bonds, Series 2020, as described in the preamble hereto.

**"Outstanding Parity Bond Ordinance"** means, collectively, the ordinances adopted by the Issuer on November 7, 2019 and December 5, 2019, authorizing the issuance of the Outstanding Parity Bonds.

**"Owner" or "Owners"** when used with respect to any Bond means the Person in whose

name such Bond is registered in the Bond Register.

"Parish" means Caddo Parish, Louisiana.

"Paying Agent" means Argent Trust Company, in the City of Ruston, Louisiana, until a successor Paying Agent shall have been appointed pursuant to the applicable provisions of this Ordinance and thereafter "Paying Agent" shall mean such successor Paying Agent.

"Person" means any individual, corporation, partnership, joint venture, association, joint-stock company, trust, unincorporated organization or government or any agency or political subdivision thereof.

"Underwriter" means, Crews & Associates, Inc. of Little Rock, Arkansas as Underwriter, the original purchaser of the Bonds.

"Record Date" for the interest payable on any Interest Payment Date means the 15th calendar day of the month next preceding such Interest Payment Date.

"Tax" means the special ad valorem tax of 6.13 mills (3.06 mills in Shreveport, Vivian and Bossier City), such rate being subject to adjustment from time to time due to reassessment, and authorized by the State Constitution to be levied and collected by the Issuer in each year.

SECTION 2. Authorization of Bonds; Maturities. In compliance with the terms and provisions of the Act, there is hereby authorized the incurring of an indebtedness of Nine Million Six Hundred Fifteen Thousand Dollars (\$9,615,000) for, on behalf of, and in the name of the Issuer, for the purpose of capital projects, including but not limited to acquiring, constructing, improving, equipping and furnishing public buildings and facilities, and paying the costs incurred in connection with the issuance thereof and to represent said indebtedness, this Governing Authority does hereby authorize the issuance of Nine Million Six Hundred Fifteen Thousand Dollars (\$9,615,000) of Limited Tax Revenue Bonds, Series 2026, of the Issuer. The Bonds shall be in fully registered form, shall be dated the date of delivery thereof, shall be issued in the denomination of Five Thousand Dollars (\$5,000) or any integral multiple thereof within a single maturity and shall be numbered from R-1 upward. The Bonds shall bear interest from the date thereof or from the most recent Interest Payment Date to which interest has been paid or duly provided for, payable on each Interest Payment Date, commencing March 1, 2026, at the following rates of interest per annum and shall become due and payable and mature on March 1 of the years and in the amounts as follows:

<u>YEAR</u> <u>(MAR. 1)</u>	<u>PRINCIPAL</u> <u>MATURING</u>	<u>INTEREST RATE</u> <u>PER ANNUM</u>	<u>YEAR</u> <u>(MAR. 1)</u>	<u>PRINCIPAL</u> <u>MATURING</u>	<u>INTEREST RATE</u> <u>PER ANNUM</u>
2027	\$315,000	5.000%	2035	\$ 465,000	5.000%
2028	335,000	5.000	2036	490,000	5.000
2029	350,000	5.000	2037	515,000	5.000
2030	370,000	5.000	2038	540,000	5.000
2031	200,000	4.000	2039	570,000	5.000
2031	185,000	5.000	2040	595,000	5.000
2032	405,000	5.000			
2033	425,000	4.000	2045	3,410,000	4.250
2034	445,000	5.000			

The principal of the Bonds, upon maturity or redemption, shall be payable at the principal office of the Paying Agent, upon presentation and surrender thereof, and interest on the Bonds will be payable by check mailed by the Paying Agent to the Owner (determined as of the Record Date) at the address shown on the Bond Register. Each Bond delivered under this Bond Ordinance upon transfer or in exchange for or in lieu of any other Bond shall carry all the rights to interest accrued and unpaid, and to accrue, which were carried by such other Bond, and each such Bond shall bear interest (as herein set forth) so that neither gain nor loss in interest shall result from such transfer, exchange or substitution. No Bond shall be entitled to any right or benefit under this Bond Ordinance, or be valid or obligatory for any purpose, unless there appears on such Bond a certificate of registration, substantially in the form provided in this Bond Ordinance, executed by the Paying Agent by manual signature.

SECTION 3. Book-Entry Registration of Bonds. The Bonds shall be initially issued in the name of Cede & Co., as nominee for The Depository Trust Company ("DTC"), as registered owner of the Bonds, and held in the custody of DTC. The Clerk of the Governing Authority or any other officer of the Issuer is authorized to execute and deliver a Letter of Representation to DTC on behalf of the Issuer with respect to the issuance of the Bonds in "book-entry only" format. The Paying Agent is hereby directed to execute said Letter of Representation. The terms and provisions of said Letter of Representation shall govern in the event of any inconsistency between the provisions of this Ordinance and said Letter of Representation. Initially, a single certificate will be issued and delivered to DTC for each maturity of the Bonds. The Beneficial Owners will not receive physical delivery of Bond certificates except as provided herein. Beneficial Owners are expected to receive a written confirmation of their purchase providing details of each Bond acquired. For so long as DTC shall continue to serve as securities depository for the Bonds

as provided herein, all transfers of beneficial ownership interest will be made by book-entry only, and no investor or other party purchasing, selling or otherwise transferring beneficial ownership of Bonds is to receive, hold or deliver any Bond certificate.

Notwithstanding anything to the contrary herein, while the Bonds are issued in book-entry-only form, the payment of principal of, premium, if any, and interest on the Bonds may be payable by the Paying Agent by wire transfer to DTC in accordance with the Letter of Representation.

For every transfer and exchange of the Bonds, the Beneficial Owner may be charged a sum sufficient to cover such Beneficial Owner's allocable share of any tax, fee or other governmental charge that may be imposed in relation thereto.

Bond certificates are required to be delivered to and registered in the name of the Beneficial Owner under the following circumstances:

- (a) DTC determines to discontinue providing its service with respect to the Bonds. Such a determination may be made at any time by giving 30 days' notice to the Issuer and the Paying Agent and discharging its responsibilities with respect thereto under applicable law; or
- (b) The Issuer determines that continuation of the system of book-entry transfer through DTC (or a successor securities depository) is not in the best interests of the Issuer and/or the Beneficial Owners.

The Issuer and the Paying Agent will recognize DTC or its nominee as the Bondholder for all purposes, including notices and voting.

Neither the Issuer or the Paying Agent are responsible for the performance by DTC of any of its obligations, including, without limitation, the payment of moneys received by DTC, the forwarding of notices received by DTC or the giving of any consent or proxy *in lieu* of consent.

Whenever during the term of the Bonds the beneficial ownership thereof is determined by a book entry at DTC, the requirements of this Ordinance of holding, delivering or transferring the Bonds shall be deemed modified to require the appropriate person to meet the requirements of DTC as to registering or transferring the book entry to produce the same effect.

If at any time DTC ceases to hold the Bonds, all references herein to DTC shall be of no further force or effect.

SECTION 4. Redemption of Bonds. (a) Optional Redemption. The Bonds maturing March 1, 2036, and thereafter, will be callable for redemption by the Issuer in full or in part at any time on or after March 1, 2035, and if less than a full maturity, then by lot within such maturity, at the principal amount thereof and accrued interest to the date fixed for redemption. In the event a Bond is of a denomination larger than \$5,000, a portion of such Bond (\$5,000 or any multiple thereof) may be redeemed. Bonds are not required to be redeemed in inverse order of maturity. Official notice of such call of any of the Bonds for redemption will be given by means of (i) first class mail, postage prepaid, by notice deposited in the United States mails not less than twenty (20) days prior to the redemption date or (ii) electronic transmission not later than twenty (20) days prior to the redemption date addressed to the registered owner of each bond to be redeemed at his address as shown on the registration books of the Paying Agent.

- (b) Mandatory Sinking Fund Redemption. The Term Bonds maturing on March 1, 2045, shall be subject to mandatory sinking fund redemption on March 1 in the years and in the principal amounts set forth below at a redemption price equal to 100% of the principal amount thereof, plus accrued interest thereon:

<u>Year</u> <u>(March 1)</u>	<u>Principal</u> <u>Amount</u>
2041	\$625,000
2042	655,000
2043	680,000
2044	710,000
2045*	740,000

\*Final Maturity

SECTION 5. Registration and Transfer. The Issuer shall cause the Bond Register to be kept by the Paying Agent. The Bonds may be transferred, registered and assigned only on the Bond Register, and such registration shall be at the expense of the Issuer. A Bond may be assigned by the execution of an assignment form on the Bond or by other instruments of transfer and assignment acceptable to the Paying Agent. A new Bond or Bonds will be delivered by the Paying Agent to the last assignee (the

new Owner) in exchange for such transferred and assigned Bonds after receipt of the Bonds to be transferred in proper form. Such new Bond or Bonds shall be in the denomination of \$5,000 or any integral multiple thereof within a single maturity. Neither the Issuer nor the Paying Agent shall be required to issue, register, transfer or exchange (i) any Bond during a period beginning at the opening of business on a Record Date and ending at the close of business on the Interest Payment Date, or (ii) any Bond called for redemption prior to maturity during a period beginning at the opening of business fifteen (15) days before the date of the mailing of a notice of redemption of such Bond and ending on the date of such redemption.

SECTION 6. Form of Bonds. The Bonds and the endorsements to appear thereon shall be in substantially the forms, as attached hereto as **Exhibit A**, subject to any changes as may be approved by the Executive Officers.

SECTION 7. Execution of Bonds. The Bonds shall be signed by the Executive Officers for, on behalf of, in the name of the Issuer and under the corporate seal of the Issuer, which signatures and seal may be either manual or facsimile.

SECTION 8. Pledge and Dedication of Revenues. The Bonds, equally with the Outstanding Parity Bonds, shall be secured by and payable solely from an irrevocable pledge and dedication of the avails or proceeds of the Tax. This Governing Authority does hereby obligate itself and its successors in office to impose and collect the Tax in each year, and does hereby irrevocably and irrepealably dedicate, appropriate and pledge the annual income to be derived from the assessment, levy and collection of the Tax in each year to the payment of the Bonds.

SECTION 9. Issuance of Additional Parity Bonds. The Issuer shall issue no other bonds or obligations of any kind or nature payable from or enjoying a lien on the revenues of the Tax having priority over or parity with the Bonds and the Outstanding Parity Bonds, except that additional bonds may hereafter be issued on a parity with the Bonds under the following conditions:

- (a) The Bonds herein authorized or any part thereof, including the interest thereon, may be refunded, and the refunding bonds so issued shall enjoy complete equality of lien with the portion of the Bonds which is not refunded, if there be any, and the refunding bonds shall continue to enjoy whatever priority of lien over subsequent issues may have been enjoyed by the Bonds refunded; provided, however, that if only a portion of the Bonds outstanding is so refunded and the refunding bonds require total principal and interest payments during any year in excess of the principal and interest which would have been required in such year to pay the Bonds refunded thereby, then such Bonds may not be refunded without the consent of the Owner of the unrefunded portion of the Bonds issued hereunder (provided such consent shall not be required if such refunding bonds meet the requirements set forth in clause b of this Section).
- (b) Additional bonds may be issued on and enjoy a full and complete parity with the Bonds with respect to the revenues of the Tax, provided that the anticipated Tax revenues in the year in which the additional bonds are to be issued, as reflected in the budget adopted by the Issuer, must be at least 1.50 times the combined principal and interest requirements for any calendar year on the Bonds, the Outstanding Parity Bonds and the said additional bonds.
- (c) The Issuer must be in full compliance with all covenants and undertakings in connection with the Bonds and there must be no delinquencies in payments required to be made in connection therewith.
- (d) The existence of the facts required by paragraphs (b) and (c) above must be certified by the Director of Finance of the Issuer, or by an independent certified public accountant, which certification shall be provided to the Paying Agent;
- (e) The additional bonds must be payable as to principal on March 1st of each year and payable as to interest on March 1 and September 1 of each year.
- (f) Junior and subordinate bonds may be issued without restriction.

SECTION 10. Sinking Fund. (a) For the payment of the principal of and the interest on the Bonds, the Outstanding Parity Bonds and any Additional Parity Bonds, there has been created a special fund known as "Limited Tax Revenue Bonds (2010) Sinking Fund", said Sinking Fund to be maintained with the regularly designated fiscal agent bank of the Issuer. The Issuer shall deposit in the Sinking Fund at least one (1) day in advance of the date on which each payment of principal and/or interest on the Bonds falls due, funds fully sufficient to promptly pay the maturing principal and/or interest so falling due on such date. The depository for the Sinking Fund shall transfer from the Sinking Fund to the Paying Agent funds fully sufficient to pay promptly the principal and interest falling due on such date.

It shall be specifically understood and agreed, however, that after the funds have actually been set aside out of the revenues of the Tax for any year sufficient to pay the principal and interest on the

Bonds, the Outstanding Parity Bonds and any Additional Parity Bonds, then any annual revenues of the Tax remaining in that year shall be free for expenditure by the Issuer.

- (b) All moneys deposited with the regularly designated fiscal agent bank or banks of the Issuer or the Paying Agent under the terms of this Bond Ordinance shall constitute sacred funds for the benefit of the Owners of the Bonds, and shall be secured by said fiduciaries at all times to the full extent thereof in the manner required by law for the securing of deposits of public funds.
- (c) All or any part of the moneys in the Sinking Fund shall, at the written request of the Issuer, be invested in accordance with the provisions of the laws of the State of Louisiana.

SECTION 11. Reserved.

SECTION 12. Application of Proceeds. The Executive Officers are hereby empowered, authorized and directed to do any and all things necessary and incidental to carry out all of the provisions of this Ordinance, to cause the necessary Bonds to be printed, to issue, execute and seal the Bonds, and to effect delivery thereof as hereinafter provided. The proceeds derived from the sale of the Bonds, except accrued interest, shall be used only for the purpose for which the Bonds are issued. Accrued interest, if any, derived from the sale of the Bonds shall be deposited in the Sinking Fund to be applied to the first interest payment.

SECTION 13. Bonds Legal Obligations. The Bonds shall constitute legal, binding and valid obligations of the Issuer and shall be the only representations of the indebtedness as herein authorized and created.

SECTION 14. Outstanding Parity Bonds. The Issuer recognizes the Owners of the Outstanding Parity Bonds have certain contractual rights with respect to the Tax by virtue of the provisions of the Outstanding Parity Bond Ordinance, authorizing the issuance of the Outstanding Parity Bonds. Nothing in this Ordinance shall be construed in such a manner as to impair any rights vested in the Owners of the Outstanding Parity Bonds, and if at any time it shall be established that any of the provisions of this Ordinance are in conflict with the provision of the Outstanding Parity Bond Ordinance authorizing the Outstanding Parity Bonds in such manner as to impair any contractual rights vested in the Owners thereof, the provisions of the Outstanding Parity Bond Ordinance shall be controlling as to such conflicts as long as the Outstanding Parity Bonds are outstanding.

SECTION 15. Bond Ordinance a Contract. The provisions of this Ordinance shall constitute a contract between the Issuer and the Owner or Owners from time to time of the Bonds, and any Owner of any of the Bonds may either at law or in equity, by suit, action, mandamus or other proceedings, enforce and compel the performance of all duties required to be performed by the Issuer as a result of issuing the Bonds, and may similarly enforce the provisions of the ordinance imposing the Tax and this Ordinance.

SECTION 16. Severability; Application of Subsequently Enacted Laws. In case any one or more of the provisions of this Ordinance or of the Bonds shall for any reason be held to be illegal or invalid, such illegality or invalidity shall not affect any other provisions of this Ordinance or of the Bonds, but this Ordinance and the Bonds shall be construed and enforced as if such illegal or invalid provisions had not been contained therein. Any constitutional or statutory provisions enacted after the date of this Ordinance which validate or make legal any provision of this Ordinance and/or the Bonds which would not otherwise be valid or legal, shall be deemed to apply to this Ordinance and to the Bonds.

SECTION 17. Recital of Regularity. This Governing Authority having investigated the regularity of the proceedings had in connection with the Bonds and having determined the same to be regular, the Bonds shall contain the following recital, to-wit:

"It is certified that this Bond is authorized by and is issued in conformity with the requirements of the Constitution and statutes of this State."

SECTION 18. Effect of Registration. The Issuer, the Paying Agent, and any agent of either of them may treat the Owner in whose name any Bond is registered as the Owner of such Bond for the purpose of receiving payment of the principal of and interest on such Bond and for all other purposes whatsoever, and to the extent permitted by law, neither the Issuer, the Paying Agent, nor any agent of either of them shall be affected by notice to the contrary.

SECTION 19. Notices to Owners. Wherever this Ordinance provides for notice to Owners of Bonds of any event, such notice shall be sufficiently given (unless otherwise herein expressly provided) if in writing and mailed, first-class postage prepaid, to each Owner of such Bonds, at the address of such Owner as it appears in the Bond Register. In any case where notice to Owners of Bonds is given by mail, neither the failure to mail such notice to any particular Owner of Bonds, nor any defect in any notice so mailed, shall affect the sufficiency of such notice with respect to all other Bonds. Where this Ordinance provides for notice in any manner, such notice may be waived in writing by the Owner or Owners entitled

to receive such notice, either before or after the event, and such waiver shall be the equivalent of such notice. Waivers of notice by Owners shall be filed with the Paying Agent, but such filing shall not be a condition precedent to the validity of any action taken in reliance upon such waiver.

SECTION 20. Cancellation of Bonds. All Bonds surrendered for payment, transfer, exchange or replacement, if surrendered to the Paying Agent, shall be promptly canceled by it and, if surrendered to the Issuer, shall be delivered to the Paying Agent and, if not already canceled, shall be promptly canceled by the Paying Agent. The Issuer may at any time deliver to the Paying Agent for cancellation any Bonds previously registered and delivered which the Issuer may have acquired in any manner whatsoever, and all Bonds so delivered shall be promptly canceled by the Paying Agent. All canceled Bonds held by the Paying Agent shall be disposed of as directed in writing by the Issuer.

SECTION 21. Mutilated, Destroyed, Lost or Stolen Bonds. If (1) any mutilated Bond is surrendered to the Paying Agent, or the Issuer and the Paying Agent receive evidence to their satisfaction of the destruction, loss or theft of any Bond, and (2) there is delivered to the Issuer and the Paying Agent such security or indemnity as may be required by them to save each of them harmless, then, in the absence of notice to the Issuer or the Paying Agent that such Bond has been acquired by a bona fide purchaser, the Issuer shall execute, and upon its request the Paying Agent shall register and deliver, in exchange for or in lieu of any such mutilated, destroyed, lost, or stolen Bond, a new Bond of the same maturity and of like tenor, interest rate and principal amount, bearing a number not contemporaneously outstanding. In case any such mutilated, destroyed, lost or stolen Bond has become or is about to become due and payable, the Issuer in its discretion may, instead of issuing a new Bond, pay such Bond. Upon the issuance of any new Bond under this Section, the Issuer may require the payment by the Owner of a sum sufficient to cover any tax or other governmental charge that may be imposed in relation thereto and any other expenses (including the fees and expenses of the Paying Agent) connected therewith. Every new Bond issued pursuant to this Section in lieu of any mutilated, destroyed, lost or stolen bond shall constitute a replacement of the prior obligation of the Issuer, whether or not the mutilated, destroyed, lost or stolen Bond shall be at any time enforceable by anyone and shall be entitled to all the benefits of this Ordinance equally and ratably with all other Outstanding Bonds. Any additional procedures set forth in the Agreement, authorized in this Ordinance, shall also be available with respect to mutilated, destroyed, lost or stolen Bonds. The provisions of this Section are exclusive and shall preclude (to the extent lawful) all other rights and remedies with respect to the replacement and payment of mutilated, destroyed, lost or stolen Bonds.

SECTION 22. Discharge of Ordinance; Defeasance. If the Issuer shall pay or cause to be paid, or there shall otherwise be paid to the Owner, the principal of and interest on the Bonds, at the times and in the manner stipulated in this Ordinance, then the pledge of the money, securities, and funds pledged under this Ordinance and all covenants, agreements, and other obligations of the Issuer to the Owner shall thereupon cease, terminate, and become void and be discharged and satisfied, and the Paying Agent shall pay over or deliver all money held by it under this Ordinance to the Issuer.

Bonds or interest installments for the payment or redemption of which money shall have been set aside and shall be held in trust (through deposit by the Issuer of funds for such payment or redemption or otherwise) at the maturity or redemption date thereof shall be deemed to have been paid within the meaning and with the effect expressed above in this Section if they are defeased in the manner provided by Chapter 14 of Title 39 of the Louisiana Revised Statutes of 1950, as amended, or any successor provisions thereto.

SECTION 23. Successor Paying Agent; Paying Agent Agreement. The Issuer will at all times maintain a Paying Agent meeting the qualifications hereinafter described for the performance of the duties hereunder for the Bonds. The designation of the initial Paying Agent in this Ordinance is hereby confirmed and approved. The Issuer reserves the right to appoint a successor Paying Agent by filing with the Person then performing such function a certified copy of an ordinance giving notice of the termination of the Agreement and appointing a successor and causing notice to be given to each Owner. Every Paying Agent appointed hereunder shall at all times be a bank or trust company organized and doing business under the laws of the United States of America or of any state, authorized under such laws to exercise trust powers, and subject to supervision or examination by Federal or State authority. The Executive Officers are hereby authorized and directed to execute an appropriate Agreement with the Paying Agent for and on behalf of the Issuer in such form as may be satisfactory to said officers, the signatures of said officers on such Agreement to be conclusive evidence of the due exercise of the authority granted hereunder. No resignation or removal of the Paying Agent shall become effective until a successor has been appointed and has accepted the duties of Paying Agent.

SECTION 24. Arbitrage. The Issuer covenants and agrees that, to the extent permitted by the laws of the State of Louisiana, it will comply with the requirements of the Internal Revenue Code of 1986 and any amendment thereto (the "Code") in order to establish, maintain and preserve the exclusion from "gross income" of interest on the Bonds under the Code. The Issuer further covenants and agrees that it will not take any action, fail to take any action, or permit any action within its control to be taken, or permit at any time or times any of the proceeds of the Bonds or any other funds of the Issuer to be used directly or indirectly in any manner, the effect of which would be to cause the Bonds to be "arbitrage bonds" or would result in the inclusion of the interest on any of the Bonds in gross income under the Code, including, without limitation, (i) the failure to comply with the limitation on investment of Bond proceeds or (ii) the failure to pay any required rebate of arbitrage earnings to the United States of America or (iii) the use of the proceeds of

The Executive Officers are hereby empowered, authorized and directed to take any and all action and to execute and deliver any instrument, document or bond necessary to effectuate the purposes of this Section.

SECTION 26. Disclosure Under SEC Rule 15c2-12. The Executive Officers are hereby empowered and directed to execute an appropriate Continuing Disclosure Certificate (substantially in the form set forth in Appendix G of the official statement issued in connection with the sale and issuance of the Bonds) pursuant to S.E.C. Rule 15c2-12(b)(5).

SECTION 27. Confirmation of Bond Purchase Agreement. The sale of the Bonds has met the parameters set forth in the Prior Ordinance, and accordingly the issuance and delivery of the Bonds is hereby approved, the terms of the Bonds contained in the Bond Purchase Agreement are incorporated herein, and the Bond Purchase Agreement is hereby recognized and accepted as executed and attached as **Exhibit B** hereto.

SECTION 28. Publication. A copy of this Ordinance shall be published immediately after its adoption in one issue of the official journal of the Issuer; however, it shall not be necessary to publish any exhibits hereto if the same are available for public inspection and such fact is stated in the publication.

SECTION 29. Headings. The headings of the various sections hereof are inserted for convenience of reference only and shall not control or affect the meaning or construction of any of the provisions hereof.

SECTION 30. Official Statement. The Issuer hereby approves the form and content of the Preliminary Official Statement dated as of December 9, 2025, pertaining to the Bonds, which has been submitted to the Issuer, and hereby ratifies its prior use by the Underwriter in connection with the sale of the Bonds. The Issuer further approves the form and content of the final Official Statement dated as of December 16, 2025, which has been submitted to the Issuer, and hereby ratifies its execution by the Executive Officers and delivery of such final Official Statement to the Underwriter for use in connection with the public offering of the Bonds.

SECTION 31. Post-Issuance Compliance. The Executive Officers and/or their designees are directed to establish, continue, and/or amend, as applicable, written procedures to assist the Issuer in complying with various State and Federal statutes, rules and regulations applicable to the Bonds and are further authorized to take any and all actions as may be required by said written procedures to ensure continued compliance with such statutes, rules and regulations throughout the term of the Bonds.

The foregoing ordinance having been submitted to a vote, the vote thereon was as follows having been submitted to a vote, the vote thereon was as follows:

And the ordinance was declared adopted on this, the 8<sup>th</sup> day of January, 2026.

/s/Stormy Gage-Watts

Clerk

President

**EXHIBIT A  
TO BOND ORDINANCE**

**(FORM OF BOND)**

NO. R-\_\_\_\_\_ PRINCIPAL AMOUNT \$\_\_\_\_\_

Unless this Bond is presented by an authorized representative of the Depository Trust Company, a New York corporation ("DTC"), to the Issuer or their agent for registration of transfer, exchange, or payment, and any Bond issued is registered in the name of CEDE & CO. or in such other name as is requested by an authorized representative of DTC (and any payment is made to CEDE & CO. or to such other entity as is requested by an authorized representative of DTC), ANY TRANSFER, PLEDGE, OR OTHER USE HEREOF FOR VALUE OR OTHERWISE BY OR TO ANY PERSON IS WRONGFUL inasmuch as the registered owner hereof, CEDE & CO., has an interest herein.

As provided in the Bond Ordinance referred to herein, until the termination of the system of book-entry-only transfers through DTC and notwithstanding any other provision of the Bond Ordinance to the contrary, this Bond may be transferred, in whole but not in part, only to a nominee of DTC, or by a nominee of DTC to DTC or a nominee of DTC, or by DTC or a nominee of DTC to any successor securities depository or any nominee thereof.

**UNITED STATES OF AMERICA STATE OF LOUISIANA PARISH  
OF CADDO**

**LIMITED TAX REVENUE BOND, SERIES 2026 OF  
CADDO PARISH, LOUISIANA**

Bond Date	Maturity Date	Interest Rate	CUSIP Number
_____, 2026	March 1, _____	_____%	_____

CADDO PARISH, LOUISIANA (the "Issuer"), promises to pay, but solely from the source and as hereinafter provided, to:

REGISTERED OWNER: CEDE & CO. (Tax Identification #13-2555119)

PRINCIPAL AMOUNT: \_\_\_\_\_ DOLLARS

or registered assigns, on the Maturity Date set forth above, the Principal Amount set forth above, together with interest thereon from the Bond Date set forth above or the most recent interest payment date to which interest has been paid or duly provided for, payable on March 1 and September 1 of each year, commencing March 1, 2026 (each an "Interest Payment Date"), at the Interest Rate per annum set forth above until said Principal Amount is paid, unless this Bond shall have been previously called for redemption and payment shall have been duly made or provided for. The principal of this Bond, upon maturity or redemption, is payable in lawful money of the United States of America at the principal office of Argent Trust Company, in the City of Ruston, Louisiana, or successor thereto (the "Paying Agent"), upon presentation and surrender hereof. Interest on this Bond is payable by check mailed by the Paying Agent to the registered owner (determined as of the close of business on the 15th calendar day of the month next preceding each Interest Payment Date) at the address as shown on the registration books of the Paying Agent.

During any period after the initial delivery of the Bonds in book-entry-only form when the Bonds are delivered in multiple certificates form, upon request of a registered owner of at least \$1,000,000 in principal amount of Bonds outstanding, all payment of principal, premium, if any, and interest on the Bonds will be paid by wire transfer in immediately available funds to an account designated by such registered owner; CUSIP number identification with appropriate dollar amounts for each CUSIP number must accompany all payments of principal, premium, and interest, whether by check or by wire transfer.

FOR SO LONG AS THIS BOND IS HELD IN BOOK-ENTRY FORM REGISTERED IN THE NAME OF CEDE & CO. ON THE REGISTRATION BOOKS OF THE ISSUER KEPT BY THE PAYING AGENT, AS BOND REGISTRAR, THIS BOND, IF CALLED FOR PARTIAL REDEMPTION IN ACCORDANCE WITH THE ORDINANCE, SHALL BECOME DUE AND PAYABLE ON THE REDEMPTION DATE DESIGNATED IN THE NOTICE OF REDEMPTION GIVEN IN ACCORDANCE WITH THE ORDINANCE AT, AND ONLY TO THE EXTENT OF, THE REDEMPTION PRICE, PLUS ACCRUED INTEREST TO THE SPECIFIED REDEMPTION DATE; AND THIS BOND SHALL BE PAID, TO THE EXTENT SO RE-DEEMED, (i) UPON PRESENTATION AND SURRENDER HEREOF AT THE OFFICE SPECIFIED IN SUCH NOTICE OR (ii) AT THE WRITTEN REQUEST OF CEDE & CO., BY CHECK



MAILED TO CEDE & CO. BY THE PAYING AGENT OR BY WIRE TRANSFER TO CEDE & CO. BY THE PAYING AGENT IF CEDE & CO. AS BOND OWNER SO ELECTS. IF, ON THE REDEMPTION DATE, MONEYS FOR THE REDEMPTION OF BONDS OF SUCH MATURITY TO BE REDEEMED, TOGETHER WITH INTEREST TO THE REDEMPTION DATE, SHALL BE HELD BY THE PAYING AGENT SO AS TO BE AVAILABLE THEREFOR ON SUCH DATE, AND AFTER NOTICE OF REDEMPTION SHALL HAVE BEEN GIVEN IN ACCORDANCE WITH THE ORDINANCE, THEN, FROM AND AFTER THE REDEMPTION DATE, THE AGGREGATE PRINCIPAL AMOUNT OF THIS BOND SHALL BE IMMEDIATELY REDUCED BY AN AMOUNT EQUAL TO THE AGGREGATE PRINCIPAL AMOUNT THEREOF SO REDEEMED, NOTWITHSTANDING WHETHER THIS BOND HAS BEEN SURRENDERED TO THE PAYING AGENT FOR CANCELLATION.

This Bond is one of an authorized issue aggregating in principal the sum of Nine Million Six Hundred Fifteen Thousand Dollars (\$9,615,000) of Limited Tax Revenue Bonds, Series 2026, of the Issuer (the "Bonds") all of like tenor and effect except as to number, denomination, interest rate and maturity, said Bonds having been issued by the Issuer pursuant to an ordinance adopted by its governing authority on November 20, 2025, as supplemented by an ordinance adopted on January 8, 2026 (collectively, the "Ordinance"), for the purpose of capital projects, including but not limited to acquiring, constructing, improving, equipping and furnishing public buildings and facilities, and paying the costs incurred in connection with the issuance thereof, under the authority conferred by Part II of Chapter 4 of Subtitle II of Title 39 of the Louisiana Revised Statutes of 1950, as amended, and other applicable constitutional and statutory authority.

This Bond and the issue of which it forms a part are issued on a complete parity with the Issuer's outstanding (i) Limited Tax Revenue Refunding Bonds, Series 2019 (the "Series 2019 Bonds") and (ii) Limited Tax Revenue Bonds, Series 2020 (the "Series 2020 Bonds" and with the Series 2019 Bonds, collectively, the "Outstanding Parity Bonds"). It is certified that the Issuer, in issuing this Bond and the issue of which it forms a part, has complied with all the terms and conditions set forth in the ordinances authorizing the issuance of the Outstanding Parity Bonds.

The Bonds maturing March 1, 2036 and thereafter, are callable for redemption at the option of the Issuer in whole or in part, at any time on or after March 1, 2035, at a redemption price equal to the principal amount of the called Bonds and accrued interest thereon to the call date. In the event a Bond to be redeemed is of a denomination larger than \$5,000, a portion of such Bond (\$5,000 or any multiple thereof) may be redeemed. Bonds are not required to be redeemed in inverse order of maturity.

Official notice of such call of any of the Bonds for redemption will be given by first class mail, postage prepaid by notice deposited in the United States mails, or by accepted means of electronic communication, not less than twenty (20) days prior to the redemption date addressed to the registered owner of each bond to be redeemed at his address as shown on the registration books of the Paying Agent.

The Bond maturing March 1, 2045, shall be subject to mandatory sinking fund redemption on March 1 in the years and in the principal amounts set forth below, plus accrued interest thereon:

<b>Year (March 1)</b>	<b>Principal Amount</b>
2041	\$625,000
2042	655,000
2043	680,000
2044	710,000
2045*	740,000

\* Final Maturity

The Issuer shall cause to be kept at the principal office of the Paying Agent a register (the "Bond Register") in which registration of the Bonds and of transfers of the Bonds shall be made as provided in the Ordinance. This Bond may be transferred, registered and assigned only on the Bond Register, and such registration shall be at the expense of the Issuer. This Bond may be assigned by the execution of the assignment form hereon or by other instrument of transfer and assignment acceptable to the Paying Agent. A new Bond or Bonds will be delivered by the Paying Agent to the last assignee (the new registered owner) in exchange for this transferred and assigned Bond after receipt of this Bond to be transferred in proper form. Such new Bond or Bonds shall be in the denomination of \$5,000 or any integral multiple thereof within a single maturity. Neither the Issuer nor the Paying Agent shall be required to issue, register the transfer of, or exchange any Bond during a period beginning at the opening of business on the 15th calendar day of the month next preceding an Interest Payment Date and ending at the close of business on the Interest Payment Date.

This Bond, and the issue of which it forms a part, are secured by and payable from, equally with the Outstanding Parity Bonds, an irrevocable pledge and dedication of the funds to be derived by the Issuer from the levy and collection of a special tax of 6.13 mills (3.06 mills in Shreveport, Vivian and Bossier City), such rate being subject to adjustment from time to time due to reassess-ment, which the Issuer is authorized to impose and collect in each year. Said special tax has been authorized to be levied on all the property subject to taxation within the corporate boundaries of the Issuer. For a more complete statement of the tax revenues from which and conditions under which this Bond is issued, reference is hereby made to the Bond Ordinance. The Issuer, in the Bond Ordinance, has also entered into certain other covenants and agreements with the registered owner of this Bond, including provisions for the issuance of additional bonds payable from the proceeds of the Tax on a parity with this Bond for the terms of which reference is made to the Bond Ordinance.

This Bond shall not be valid or become obligatory for any purpose or be entitled to any security or benefit under the Ordinance until the certificate of registration hereon shall have been signed by the Paying Agent.

It is certified that this Bond is authorized by and is issued in conformity with the requirements of the Constitution and statutes of this State. It is further certified, recited and declared that all acts, conditions and things required to exist, to happen and to be performed precedent to and in the issuance of this Bond and the issue of which it forms a part to constitute the same legal, binding and valid obligations of the Issuer have existed, have happened and have been performed in due time, form and manner as required by law, and that the indebtedness of the Issuer, including this Bond and the issue of which it forms a part, does not exceed the limitations prescribed by the Constitution and statutes of the State of Louisiana.

IN WITNESS WHEREOF, the Caddo Parish Commission, State of Louisiana, acting as the governing authority of the Issuer, has caused this Bond to be executed in the name of the Issuer by the facsimile signatures of its President and its Clerk and a facsimile of its corporate seal to be impressed hereon.

CADDO PARISH, LOUISIANA

/s/Jeff Everson  
Clerk, Caddo Parish Commission

/s/Stormy Gage-Watts  
President, Caddo Parish Commission

(SEAL)

\* \* \* \* \*

(FORM OF PAYING AGENT'S CERTIFICATE OF REGISTRATION)

This Bond is one of the Bonds referred to in the within mentioned Ordinance.

Argent Trust Company  
Ruston, Louisiana  
as Paying Agent

Date of Registration: \_\_\_\_\_

By:

Authorized Officer

\_\_\_\_\_

\* \* \* \* \*

(FORM OF ASSIGNMENT)

FOR VALUE RECEIVED, the undersigned hereby sells, assigns and transfers unto

\_\_\_\_\_

Please Insert Social Security  
or other Identifying Number of  
Assignee

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints

\_\_\_\_\_

attorney or agent to transfer the within Bond on the books kept for registration thereof, with full power of substitution in the premises.

Dated: \_\_\_\_\_

\_\_\_\_\_

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Bond in every particular, without alteration or enlargement or any change whatever.

**EXHIBIT B  
TO BOND ORDINANCE**

**BOND PURCHASE AGREEMENT**

**\$9,615,000  
LIMITED TAX REVENUE BONDS, SERIES 2026  
OF  
CADDO PARISH, LOUISIANA**

December 16, 2025

Caddo Parish Commission  
Caddo Parish, Louisiana  
Shreveport, Louisiana

The undersigned, Crews & Associates, Inc. of Little Rock, Arkansas (the "Underwriter"), offers to enter into this agreement (this "Bond Purchase Agreement") with Caddo Parish, Louisiana (the "Issuer"), which, upon your acceptance of this offer, will be binding upon the Issuer and upon the Underwriter.

This offer is made subject to your acceptance of this agreement on or before 11:59 p.m., New Orleans Time, on this date, which acceptance shall be evidenced by your execution of this Bond Purchase Agreement on behalf of the Issuer as a duly authorized official thereof.

**Capitalized terms used, but not defined, herein shall have the meanings ascribed to them in the Bond Ordinance (as defined below).**

1. **The Bonds.** Upon the terms and conditions and the basis of the respective representations and covenants set forth herein, the Underwriter hereby agrees to purchase from the Issuer, and the Issuer hereby agrees to sell and deliver to the Underwriter, all (but not less than all) of the above-captioned bonds of the Issuer (the "Bonds"). The purchase price of the Bonds is set forth in **Schedule I** hereto (the "Purchase Price"). Such Purchase Price shall be paid at the Closing (hereinafter defined) in accordance with Section 7 hereof. The Bonds are to be issued by the Issuer, acting through the Caddo Parish Commission, its governing authority (the "Governing Authority"), under and pursuant to, and are to be secured, on a complete parity with the Outstanding Parity Bonds, and payable as set forth in an ordinance adopted by the Governing Authority on November 20, 2025, as supplemented by an ordinance expected to be adopted on January 8, 2026 (collectively, the "Bond Ordinance"). The Bonds are issued pursuant to Part II of Chapter 4 of Subtitle II of Title 39 of the Louisiana Revised Statutes of 1950, as amended, and other constitutional and statutory authority (the "Act"). The Bonds shall mature on the dates and shall bear interest at the fixed rates, all as described in **Schedule II** attached hereto.

2. **Establishment of Issue Price.**

- a. The Underwriter confirms that it has offered the Bonds to the public on or before the date of this Bond Purchase Agreement at the offering prices set forth in **Schedule II** attached hereto. The Underwriter agrees to assist the Issuer in establishing the issue price of the Bonds and shall execute and deliver to the Issuer at Closing a certificate substantially in the form attached hereto as **Exhibit A**, with such modifications as may be appropriate or necessary, in the reasonable judgment of the Underwriter, the Issuer and Foley & Judell, L.L.P., as Bond Counsel, to accurately reflect, as applicable, the sales prices or the initial offering prices to the public of the Bonds. All actions to be taken by the Issuer under this section to establish the issue price of the Bonds may be taken on behalf of the Issuer by the Issuer's municipal advisor, and any notice or report to be provided to the Issuer may be provided to the Issuer's municipal advisor.
- b. The Issuer will treat the first price at which 10% of each maturity of the Bonds (the "10% test") is sold to the public as the issue price of that maturity (if different interest rates apply within a maturity, each separate CUSIP number within or bifurcated portion of that maturity will be subject to the 10% test). At or promptly after the execution of this Bond Purchase Agreement, the Underwriter shall report to the Issuer and Bond Counsel the price or prices at which it has sold to the public each maturity of Bonds. If at that time the 10% test has not been satisfied as to any maturity of the Bonds, the Underwriter agrees to promptly report to the Issuer the prices at which it sells the unsold Bonds of that maturity to the public. That reporting obligation shall continue, whether or not the Closing Date has

occurred, until either (i) the Underwriter has sold all Bonds of that maturity or (ii) the 10% test has been satisfied as to the Bonds of that maturity, provided that the Underwriter's reporting obligation after the Closing Date may be at reasonable periodic intervals or otherwise upon request of the Issuer or bond counsel.

- c. The Underwriter confirms that any selling group agreement and any retail distribution agreement relating to the initial sale of the Bonds to the public, together with the related pricing wires, contains or will contain language obligating each dealer who is a member of the selling group and each broker-dealer that is a party to such retail distribution agreement, as applicable, to (A) report the prices at which it sells to the public the unsold Bonds of each maturity allotted to it, whether or not the Closing Date has occurred, until either all Bonds of that maturity allotted to it have been sold or it is notified by the Underwriter that the 10% test has been satisfied as to the Bonds of that maturity, provided that the reporting obligation after the Closing Date may be at reasonable periodic intervals or otherwise upon request of the Underwriter, and (B) comply with the hold-the-offering-price rule, if applicable, if and for so long as directed by the Underwriter. The Issuer acknowledges that, in making the representation set forth in this subsection, the Underwriter will rely on (i) in the event a selling group has been created in connection with the initial sale of the Bonds to the public, the agreement of each dealer who is a member of the selling group to comply with the hold-the-offering-price rule, if applicable, as set forth in a selling group agreement and the related pricing wires, and (ii) in the event that a retail distribution agreement was employed in connection with the initial sale of the Bonds to the public, the agreement of each broker-dealer that is a party to such agreement to comply with the hold-the-offering-price rule, if applicable, as set forth in the retail distribution agreement and the related pricing wires. The Issuer further acknowledges that the Underwriter shall not be liable for the failure of any dealer who is a member of a selling group, or of any broker-dealer that is a party to a retail distribution agreement, to comply with its corresponding agreement regarding the hold-the-offering-price rule as applicable to the Bonds.
- d. The Underwriter acknowledges that sales of any Bonds to any person that is a related party to the Underwriter shall not constitute sales to the public for purposes of this section. Further, for purposes of this section:
  - (i) "public" means any person other than an underwriter or a related party,
  - (ii) "underwriter" (when not referring to the Underwriter) means (A) any person that agrees pursuant to a written contract with the Issuer (or with the lead underwriter to form an underwriting syndicate) to participate in the initial sale of the Bonds to the public and (B) any person that agrees pursuant to a written contract directly or indirectly with a person described in clause (A) to participate in the initial sale of the Bonds to the public (including a member of a selling group or a party to a retail distribution agreement participating in the initial sale of the Bonds to the public),
  - (iii) a purchaser of any of the Bonds is a "related party" to an underwriter if the underwriter and the purchaser are subject, directly or indirectly, to (A) at least 50% common ownership of the voting power or the total value of their stock, if both entities are corporations (including direct ownership by one corporation of another), (B) more than 50% common ownership of their capital interests or profits interests, if both entities are partnerships (including direct ownership by one partnership of another), or (C) more than 50% common ownership of the value of the outstanding stock of the corporation or the capital interests or profit interests of the partnership, as applicable, if one entity is a corporation and the other entity is a partnership (including direct ownership of the applicable stock or interests by one entity of the other), and
  - (iv) "sale date" means the date of execution of this Bond Purchase Agreement by all parties.

3. **Representative.** The individual signing on behalf of the Underwriter below is duly authorized to execute this Bond Purchase Agreement on behalf of the Underwriter.

4. **Preliminary Official Statement and Official Statement.** The Issuer hereby ratifies and approves the lawful use of the Preliminary Official Statement, dated December 9, 2025 relating to the Bonds (the "Preliminary Official Statement") by the Underwriter prior to the date hereof and authorizes and approves the Official Statement and other pertinent documents referred to in Section 8 hereof to be lawfully used in connection with the offering and sale of the Bonds. The Issuer has previously provided the Underwriter with a copy of the Preliminary Official Statement. As of its date, the Preliminary Official Statement has been deemed final by the Issuer for purposes of SEC Rule 15c2-12 (the "Rule") under the Securities Exchange Act of 1934, as amended.

The Issuer has delivered a certificate to the Underwriter, dated December 9, 2025, to evidence compliance with the Rule to the date hereof, a copy of which is attached hereto as **Exhibit B**.

The Issuer, within seven (7) business days of the date hereof, shall deliver to the Underwriter sufficient copies of the Official Statement dated the date hereof relating to the Bonds, executed on behalf of the Issuer by the duly authorized officer(s) of the Governing Authority (the "Official Statement"), as the Underwriter may reasonably request as necessary to comply with paragraph (b)(4) of the Rule, with Rule G-32 and with all other applicable rules of the Municipal Securities Rulemaking Board (the "MSRB").

The Issuer hereby covenants that, if during the period ending on the 25<sup>th</sup> day after the "End of the Underwriting Period" (as defined in the Rule), or such other period as may be agreed to by the Issuer and the Underwriter, any event occurs of which the Issuer has actual knowledge and which would cause the Official Statement to contain an untrue statement of material fact or to omit to state a material fact necessary in order to make the statements therein, in light of the circumstances under which they were made, not misleading, the Issuer shall notify the Underwriter in writing, and if, in the reasonable opinion of the Underwriter, such event requires an amendment or supplement to the Official Statement, the Issuer promptly will amend or supplement, or cause to be amended or supplemented, the Official Statement in a form and in a manner approved by the Underwriter and consented to by the Issuer so that the Official Statement, under such caption, will not contain any untrue statement of a material fact or omit to state a material fact necessary in order to make the statements therein, in light of the circumstances existing at the time the Official Statement is delivered to a purchaser, not misleading. If such notification shall be given subsequent to the date of Closing, the Issuer also shall furnish, or cause to be furnished, such additional legal opinions, certificates, instruments and other documents as the Underwriter may reasonably deem necessary to evidence the truth and accuracy of any such supplement or amendment to the Official Statement.

5. **Additional Requirements of the Issuer and Underwriter.** The Underwriter agrees to promptly file a copy of the final Official Statement, including any supplements prepared by the Issuer as required herein, with the MSRB through the operation of the Electronic Municipal Market Access repository within one (1) business day after receipt from the Issuer, but by no later than the date of Closing, in such manner and accompanied by such forms as are required by the MSRB, in accordance with the applicable MSRB Rules, and shall maintain such books and records as required by MSRB Rules with respect to filing of the Official Statement. If an amended Official Statement is prepared in accordance with Section 4 during the "new issue disclosure period" (as defined in the Rule), and if required by applicable SEC or MSRB Rule, the Underwriter also shall make the required filings of the amended Official Statement.

The Issuer covenants and agrees to enter into a Continuing Disclosure Certificate to be dated the date of Closing (the "Continuing Disclosure Certificate") constituting an undertaking (an "Undertaking") to provide ongoing disclosure about the Issuer for the benefit of Bondholders as required by the Rule, in the form as set forth in the Preliminary Official Statement, with such changes as may be agreed to by the Underwriter.

The Issuer hereby further covenants and agrees to enter into the Tax Compliance Certificate in the form required by Bond Counsel (the "Tax Certificate") on the date of the Closing.

6. **Representations of the Issuer.** The Issuer hereby represents to the Underwriter as follows:

- a. The Issuer has duly authorized, or prior to the delivery of the Bonds the Issuer will duly authorize, all necessary action to be taken by it for (i) the sale of the Bonds upon the terms set forth herein and in the Official Statement; (ii) the approval and signing of the Official Statement by a duly authorized officer of the Issuer; and (iii) the execution, delivery and receipt of this Bond Purchase Agreement and any and all such other agreements and documents as may be required to be executed, delivered and received by the Issuer in order to carry out, give effect to, and consummate the transactions contemplated hereby, by the Bonds, the Official Statement, and the Bond Ordinance;
- b. The information contained in the Preliminary Official Statement does not contain any untrue statement of material fact and does not omit to state a material fact necessary to make the statements therein, in light of the

circumstances under which they were made, not misleading; and the information to be contained in the Official Statement, as of its date and the date of Closing, will not contain any untrue statement of material fact and will not omit to state a material fact necessary to make the statements therein, in light of the circumstances under which they are made, not misleading;

- c. To the knowledge of the Issuer there is no action, suit, proceeding, inquiry or investigation at law or in equity or before or by any court, public board or body pending against or affecting the Issuer or the Governing Authority or threatened against or affecting the Issuer or the Governing Authority (or, to the knowledge of the Issuer, any basis therefor) contesting the due organization and valid existence of the Issuer or the Governing Authority or the validity of the Act or wherein an unfavorable decision, ruling or finding would adversely affect the transactions contemplated hereby or by the Official Statement or the validity or due adoption of the Bond Ordinance or the validity, due authorization and execution of the Bonds, this Bond Purchase Agreement or any agreement or instrument to which the Issuer is a party and which is used or contemplated for use in the consummation of the transaction contemplated hereby or by the Official Statement, except as disclosed in the Official Statement;
- d. The authorization, execution and delivery by the Issuer of the Official Statement, this Bond Purchase Agreement, and the other documents contemplated hereby and by the Official Statement, and compliance by the Issuer with the provisions of such instruments, do not and will not conflict with or constitute on the part of the Issuer a breach of or a default under any (i) statute, indenture, ordinance, resolution, mortgage or other agreement by which the Issuer is bound; (ii) provisions of the Louisiana Constitution of 1974, as amended; or (iii) existing law, court or administrative regulation, decree or order by which the Issuer or its properties are or, on the date of Closing, will be bound;
- e. All consents of and notices to or filings with governmental authorities necessary for the consummation by the Issuer of the transactions described in the Official Statement, the Bond Ordinance, and this Bond Purchase Agreement (other than such consents, notices and filings, if any, as may be required under the securities or blue sky laws of any federal or state jurisdiction) required to be obtained or made have been obtained or made or will be obtained or made prior to delivery of the Bonds;
- f. The Issuer agrees to cooperate with the Underwriter and its counsel in any endeavor to qualify the Bonds for offering and sale under the securities or blue sky laws of such jurisdictions of the United States as the Underwriter may reasonably request; provided, however, that the Issuer shall not be required to register as a dealer or a broker in any such state or jurisdiction, qualify as a foreign corporation or file any general or specific consents to service of process under the laws of any state, or submit to the general jurisdiction of any state. The Issuer consents to the lawful use of the Preliminary Official Statement and the Official Statement by the Underwriter in obtaining such qualifications. No member of the Governing Authority, or any officer, employee or agent of the Issuer shall be individually liable for the breach of any representation or covenant made by the Issuer; and
- g. The Issuer acknowledges and agrees that (i) the purchase and sale of the Bonds pursuant to this Bond Purchase Agreement is an arm's-length commercial transaction between the Issuer and the Underwriter; (ii) in connection with such transaction, including the process leading thereto, the Underwriter's primary role, as an underwriter, is to purchase the Bonds for resale to investors, and the Underwriter is acting solely as a principal and not as an agent, municipal advisor, financial advisor or as a fiduciary of or to the Issuer; (iii) the Underwriter has neither assumed an advisory or fiduciary responsibility in favor of the Issuer with respect to the offering of the Bonds or the process leading thereto (whether or not the Underwriter, or any affiliate of the Underwriter, has advised or is currently advising the Issuer on other matters) nor has it assumed any other obligation to the Issuer except the obligations expressly set forth in this Bond Purchase Agreement; (iv) the Underwriter has financial and other interests that differ from those of the Issuer; and (v) the Issuer has consulted with its own legal, accounting, tax, financial and other advisors, as applicable, to the extent it has deemed appropriate in connection with

the offering of the Bonds.

7. **Delivery of, and Payment for, the Bonds.** At 10:00 a.m., New Orleans Time, on or about January 14, 2026, or at such other time or date as shall have been mutually agreed upon by the Issuer and the Underwriter, the Issuer will deliver, or cause to be delivered, to the Underwriter, the Bonds, in definitive form as fully registered bonds bearing CUSIP numbers (provided neither the printing of a wrong CUSIP number on any Bond nor the failure to print a CUSIP number thereon shall constitute cause to refuse delivery of any Bond) registered in the name of Cede & Co., as nominee for The Depository Trust Company ("DTC"), duly executed and registered by Argent Trust Company, Ruston, Louisiana (the "Paying Agent"), together with the other documents hereinafter mentioned and the other moneys required by the Bond Ordinance to be provided by the Issuer and, subject to the conditions contained herein, the Underwriter will accept such delivery and pay the purchase price of the Bonds in Federal Funds for the account of the Issuer.

Delivery of the Bonds as aforesaid shall be made at the offices of Foley & Judell, L.L.P., in New Orleans, Louisiana ("Bond Counsel"), or such other place as may be agreed upon by the Underwriter and the Issuer. Such delivery against payment of the Purchase Price therefor at the time listed above is herein called the "Closing." The Bonds will be delivered initially as fully registered bonds, one bond representing each CUSIP number of the Bonds, and registered in such names as the Underwriter may request not less than three business days prior to the Closing (or if no such instructions are received by the Paying Agent, in the name of the Underwriter).

8. **Certain Conditions To Underwriter's Obligations.** The obligations of the Underwriter hereunder shall be subject to the performance by the Issuer of its obligations to be performed hereunder, and to the following conditions:

- a. At the time of Closing, (i) the Bond Ordinance shall have been adopted and shall be in full force and effect and shall not have been amended, modified or supplemented except as may have been agreed to by the Underwriter, (ii) the Bonds shall have been approved by the State Bond Commission and shall have been duly authorized, executed, authenticated and delivered, (iii) the Issuer shall perform or have performed all of its obligations under or specified in any instruments or documents related to the Bonds (collectively, the "Bond Documents") to be performed by it at or prior to the Closing and the Underwriter shall have received evidence thereof, and (iv) there shall have been duly adopted and there shall be in full force and effect such ordinances or resolutions as, in the opinion of Bond Counsel, shall be necessary in connection with the transactions contemplated hereby; and
- b. At or prior to the Closing, (i) the Underwriter shall have received each of the following:
  - (1) the approving opinion of Bond Counsel, dated the date of the Closing, in the form attached to the Official Statement;
  - (2) a supplemental opinion of Bond Counsel in substantially the form attached as **Exhibit C** hereto, dated the date of the Closing, addressed to the Issuer and the Underwriter;
  - (3) certificates of the Issuer dated the date of the Closing, executed by authorized officers in form and substance reasonably satisfactory to the Underwriter, to the effect that (a) the representations of the Issuer herein and in the other Bond Documents are true and correct in all material respects as of the date of the Closing, (b) all obligations required under or specified in this Bond Purchase Agreement or in the other Bond Documents to be performed by the Issuer on or prior to the date of the Closing have been performed or waived, (c) the Issuer is in compliance in all respects with all the covenants, agreements, provisions and conditions contained in the Bond Documents to which the Issuer is a party which are to have been performed and complied with by the Issuer by the date of the Closing, and (d) the Issuer's execution of and compliance with the provisions of the Bond Documents will not conflict or constitute on the part of the Issuer a breach of or a default under any existing law, court or administrative regulation, decree or order or any other agreement, indenture, mortgage, loan or other instrument to which the Issuer is subject or by which it is bound;
  - (4) Evidence that Form 8038-G has been or shall be filed with the

Internal Revenue Service with respect to the Bonds;

- (5) the Tax Certificate containing provisions required by Bond Counsel under the Internal Revenue Code of 1986, as amended, signed by the duly authorized representative of the Issuer;
- (6) the Official Statement, together with any supplements or amendments thereto in the event it has been supplemented or amended, executed on behalf of the Issuer by the duly authorized officer(s) thereof;
- (7) a specimen of the Bonds;
- (8) certified copies of the Bond Ordinance and all other actions of the Issuer and the State Bond Commission relating to the issuance and/or sale of the Bonds, as applicable;
- (9) a certificate of a duly authorized officer of the Issuer, reasonably satisfactory to the Underwriter, dated the date of Closing, stating that such officer is charged, either alone or with others, with the responsibility for issuing the Bonds; setting forth, in the manner required by Bond Counsel, the reasonable expectations of the Issuer as of such date as to the use of proceeds of the Bonds and of any other funds of the Issuer expected to be used to pay principal or interest on the Bonds and the facts and estimates on which such expectations are based; and stating that, to the best of the knowledge and belief of the certifying officer, the Issuer's expectations are reasonable;
- (10) a certificate of the Paying Agent as to its corporate capacity to act as such, the incumbency and signatures of authorized officers, and its due registration of the Bonds delivered at the Closing by an authorized officer;
- (11) a rating letter from S&P Global Ratings, acting through Standard & Poor's Financial Services LLC, providing for the following rating on the Bonds:
  - Underlying: "AA+"/Stable Outlook
- (12) other certificates of the Issuer required in order for Bond Counsel to deliver the opinions referred to in Sections 8(b)(i)(1) and 8(b)(i)(2) of this Bond Purchase Agreement and such additional legal opinions, certificates, proceedings, instruments and other documents as Bond Counsel may reasonably request to evidence compliance by the Issuer with applicable legal requirements, the truth and accuracy, as of the time of Closing, of their respective representations contained herein, and the due performance or satisfaction by them at or prior to such time of all agreements then to be performed and all conditions then to be satisfied by each; and
- (13) executed copies of each of the Bond Documents not listed above in this Section 8(b)(i).
  - (ii) All such opinions, certificates, letters, agreements and documents under Section 8(b)(i) will be in compliance with the provisions hereof only if they are reasonably satisfactory in form and substance to the Underwriter. The Issuer will furnish the Underwriter with such conformed copies or photocopies of such opinions, certificates, letters, agreements and documents relating to the Bonds as the Underwriter may reasonably request.

9. **Effect of Termination.** If the Issuer shall be unable to satisfy one or more of the conditions to the obligations of the Underwriter contained in this Bond Purchase Agreement and any such condition is not waived by the Underwriter, or if this Bond Purchase Agreement shall otherwise be terminated pursuant to Section 10 or Section 11 below, then the respective obligations hereunder of the Issuer and the Underwriter shall be cancelled and neither the Underwriter nor the Issuer shall be under further obligation hereunder, except that the Issuer and the Underwriter shall pay their respective expenses as provided in Section 13 hereof. Notwithstanding the foregoing, in order for either party to terminate or



cancel its obligation to purchase or sell the Bonds as set forth herein, it must notify the other party in writing of its election to do so not less than 48 hours before the time for the Closing set forth in Section 7 hereof.

10. **Termination by Underwriter.** The Underwriter shall have the right to cancel its obligation to purchase the Bonds and terminate this Bond Purchase Agreement by written notice to the Issuer in accordance with Section 9 hereof, if, between the date hereof and the Closing, any of the following events shall occur: (i) legislation shall be enacted or favorably reported for passage to either house of the Congress by any committee of such house to which such legislation has been referred for consideration, or such legislation shall have been recommended to the Congress for passage in an official Presidential Message or Executive Communication by the President of the United States or a member of the President's Cabinet, or a decision by a court of the United States or the United States Tax Court shall be rendered, or a ruling, regulation or statement by or on behalf of the Treasury Department of the United States, the Internal Revenue Service or other governmental agency shall be made or proposed to be made with respect to the federal taxation upon interest on obligations of the general character of the Bonds, or other action or events shall have transpired, any of which may have the purpose or effect, directly or indirectly, of adversely changing the federal income tax consequences of any of the transactions contemplated in connection herewith, and, in the reasonable opinion of the Underwriter, materially adversely affects the market price of the Bonds, or the market price generally of obligations of the general character of the Bonds, except as may be described in the Official Statement, (ii) there shall exist any event which in the Underwriter's reasonable judgment either (a) makes untrue or incorrect in any material respect any statement or information contained in the Official Statement or (b) is not reflected in the Official Statement but should be reflected therein in order to make the statements and information contained therein not misleading in any material respect, (iii) there shall have occurred any outbreak of hostilities or any national or international calamity or crisis, including financial crisis, the effect of which on the financial markets of the United States being such as, in the reasonable judgment of the Underwriter, would make it impracticable for the Underwriter to market the Bonds or to enforce contracts for the sale of the Bonds, (iv) there shall have occurred a default with respect to the debt obligations of or the institution of proceedings under federal or state bankruptcy laws by or against the Issuer, (v) there shall be in force a general suspension of trading on the New York Stock Exchange, (vi) a general banking moratorium shall have been declared by either federal, Louisiana or New York state authorities, (vii) there shall have occurred since the date of this Bond Purchase Agreement any material adverse change in the affairs of the Issuer, except for changes which the Official Statement discloses have occurred or may occur, (viii) any rating on the Bonds or any of the Outstanding Parity Bonds is reduced or withdrawn or placed on credit watch with negative outlook by any major credit rating agency, (ix) legislation shall be enacted or any action shall be taken by the Securities and Exchange Commission which, in the opinion of Bond Counsel, has the effect of requiring the contemplated distribution of the Bonds to be registered under the Securities Act of 1933, as amended, or the Bond Ordinance, or any other document executed in connection with the transactions contemplated hereof to be qualified under the Trust Indenture Act of 1939, as amended, (x) a stop order, ruling, regulation or official statement by or on behalf of the Securities and Exchange Commission shall be issued or made to the effect that the issuance, offering or sale of the Bonds, or of obligations of the general character of the Bonds as contemplated hereby, or the offering of any other obligation which may be represented by the Bonds is in violation of any provision of the Securities Act of 1933, as amended, the Securities Exchange Act of 1934, as amended, or the Trust Indenture Act of 1939, as amended, or (xi) any state blue sky or securities commission shall have withheld registration, exemption or clearance of the offering, and in the reasonable judgment of the Underwriter the market for the Bonds is materially affected thereby.

11. **Termination by Issuer.** Notwithstanding anything herein to the contrary, the Issuer shall have the right to cancel its obligation to sell the Bonds if, between the date hereof and the Closing, the Issuer determines that the Underwriter has failed to comply with its obligations contained in Section 2 hereof with respect to the establishment of the issue price of any maturity of the Bonds.

12. **Survival of Representations.** All representations and agreements of the Issuer and the Underwriter hereunder shall remain operative and in full force and effect, and shall survive the delivery of the Bonds and any termination of this Bond Purchase Agreement by the Underwriter pursuant to the terms hereof.

13. **Payment of Expenses.** (a) If the Bonds are sold to the Underwriter by the Issuer, the Issuer shall pay, from the proceeds of the Bonds, any reasonable expenses incidental to the performance of its obligations hereunder, including but not limited to: (i) State Bond Commission fees; (ii) the cost of the preparation, printing and distribution of the Preliminary Official Statement and the Official Statement; (iii) the cost of the preparation of the printed Bonds; (iv) any rating agency fees; and (v) the fees and expenses of Bond Counsel, the Paying Agent, the Municipal Advisor and any other experts or consultants retained by the Issuer.

(b) The Underwriter shall pay (i) all advertising expenses in connection with the public offering of the Bonds; (ii) the cost of preparing and printing the blue sky and legal investment memoranda, if any; (iii) filing fees in connection with the aforesaid blue sky and legal investment memoranda; (iv) the cost of obtaining CUSIP numbers for the bonds; and (v) all other expenses incurred by the Underwriter (including the cost of any Federal Funds necessary to pay the purchase price of the Bonds) in connection with its public offering.

14. **Indemnification and Contribution.** (a) To the extent permitted by applicable laws, the Issuer shall indemnify, reimburse and hold harmless the Underwriter and each of its directors, trustees, partners, members, officers, affiliate agents and employees and each Person who controls the Underwriter within the meaning of Section 15 of the Securities Act of 1933, as amended, or Section 20(a) of the Securities Exchange Act of 1934, as amended, against any and all losses, claims, damages, liabilities or expenses, joint or several, to which such indemnified party may become subject under any statute or at law or in equity or otherwise, and shall reimburse any such indemnified party for any legal or other expenses incurred by it in connection with investigating any claims against it and defending any actions, insofar as such losses, claims, damages, liabilities or expenses arise out of or are based upon (i) a claim in connection with the public offering of the Bonds to the effect that the Bonds are required to be registered under the Securities Act of 1933, as amended, or that the Bond Ordinance is required to be qualified under the Trust Indenture Act of 1939, as amended, or (ii) any untrue statement or alleged untrue statement of a material fact contained in the Preliminary Official Statement or in the Official Statement, including any amendment or supplement thereto, or the omission or alleged omission to state therein a material fact necessary to make such statements not misleading. The foregoing indemnity agreement shall be in addition to any liability that the Issuer otherwise may have.

(b) The Underwriter shall indemnify and hold harmless the Issuer and its officers and employees to the same extent as the foregoing indemnity from the Issuer to the Underwriter, but only with reference to written information relating to the Underwriter furnished by it specifically for inclusion in the Preliminary Official Statement and the Official Statement. This indemnity agreement will be in addition to any liability which the Underwriter may otherwise have. The Issuer acknowledges that the statements set forth under the heading "UNDERWRITING," in the Preliminary Official Statement and the Official Statement, constitute the only information furnished in writing by or on behalf of the Underwriter for inclusion in the Preliminary Official Statement or the Official Statement.

(c) In case any proceeding (including any governmental investigation) shall be instituted by or against an indemnified party pursuant to paragraphs (a) or (b) above, such party shall promptly notify the indemnifying party against whom such indemnity may be sought in writing, and the indemnifying party upon request of the indemnified party, shall retain counsel reasonably satisfactory to the indemnified party to represent the indemnified party and any others the indemnifying party may designate who are or may reasonably be foreseen to be a party in such proceeding and shall pay the fees and disbursements of such counsel to the extent allowed by appropriate law. Any separate counsel retained by such indemnified party shall be at the expense of such indemnified party unless (i) the indemnifying party and the indemnified party shall have mutually agreed to the retention of such counsel or (ii) representation of both parties by the same counsel would be inappropriate due to actual or potential differing interests between them. It is understood that the indemnifying party shall not, in connection with any proceeding or related proceedings in the same jurisdiction, be liable for the fees and expenses of more than one separate firm for each such indemnified party (to the extent clause (ii) of the preceding sentence is applicable), and that all such fees and expenses shall be reimbursed as they are incurred. The Underwriter in the case of parties indemnified pursuant to paragraph (b) shall discuss with the other indemnifying parties possible counsel and mutually satisfactory counsel shall be agreed upon. The indemnifying party shall not be liable for any settlement of any proceeding affected without its written consent, but if settled with such consent or if there be a final judgment for the plaintiff, the indemnifying party agrees to indemnify or reimburse the indemnified party from and against any loss or liability by reason of such settlement or judgment. No indemnifying party shall, without the prior written consent of the indemnified party, effect any settlement of any pending or threatened proceeding in respect of which any indemnified party is a party and indemnity could have been sought hereunder by such indemnified party, unless such settlement includes an unconditional release of such indemnified party from all liability on claims that are the subject matter of such proceeding.

15. **Notices.** Any notice or other communication to be given to the Issuer under this Bond Purchase Agreement may be given by delivering the same in writing at the address of the Issuer set forth above, and any notice or other communication to be given to the Underwriter under this Bond Purchase Agreement may be given by delivering the same in writing to Crews & Associates, Inc., 4007 N Rodney Parham Road, Little Rock, Arkansas 72212.

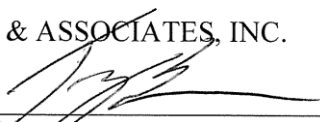
16. **Parties.** This Bond Purchase Agreement is made solely for the benefit of the Issuer and the Underwriter (including the successors or assigns of either) and no other person shall acquire or have any right hereunder or by virtue hereof.

17. **Governing Law.** This Bond Purchase Agreement shall be governed by and construed in accordance with the laws of the State of Louisiana.

18. **General.** This Bond Purchase Agreement may be executed in several counterparts, each of which shall be regarded as an original and all of which will constitute one and the same instrument. The section headings of this Bond Purchase Agreement are for convenience of reference only and shall not affect its interpretation. This Bond Purchase Agreement shall become effective upon your acceptance hereof.

[SIGNATURE PAGE TO BOND PURCHASE AGREEMENT]

By its execution hereof, the Underwriter agrees that no officer or employee of the Issuer or the Governing Authority shall be personally liable for the payment of any claim or the performance of any obligation of the Issuer.

Very truly yours,  
  
CREWS & ASSOCIATES, INC.  
  
By:   
Title: Director

Accepted and agreed to as of  
the date first above written:

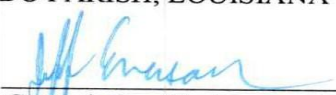
CADDO PARISH, LOUISIANA  
  
By: \_\_\_\_\_  
Title: Commission Clerk

[SIGNATURE PAGE TO BOND PURCHASE AGREEMENT]

By its execution hereof, the Underwriter agrees that no officer or employee of the Issuer or the Governing Authority shall be personally liable for the payment of any claim or the performance of any obligation of the Issuer.

Very truly yours,  
  
CREWS & ASSOCIATES, INC.  
  
By: \_\_\_\_\_  
Title: Director

Accepted and agreed to as of  
the date first above written:

CADDO PARISH, LOUISIANA  
  
By:   
Title: Commission Clerk

SCHEDULE I		To Bond Purchase Agreement
Purchase Price		
Par Amount of Bonds		\$ 9,615,000.00
Less: Underwriter's Discount (0.75%)		(\$ 72,112.50)

Plus: Net Reoffering Premium	<u>\$ 592,714.40</u>
PURCHASE PRICE	<u>\$10,135,601.90</u>

**SCHEDULE II**  
**To Bond Purchase Agreement**

<u>MATURITY (MARCH 1)</u>	<u>PRINCIPAL AMOUNT DUE</u>	<u>INTEREST RATE</u>	<u>REOFFERING PRICE</u>
2027	\$ 315,000	5.000%	102.518
2028	335,000	5.000	104.685
2029	350,000	5.000	106.825
2030	370,000	5.000	108.807
2031	200,000	4.000	105.793
2031	185,000	5.000	110.543
2032	405,000	5.000	111.952
2033	425,000	4.000	106.970
2034	445,000	5.000	114.331
2035	465,000	5.000	115.176
2036	490,000	5.000	114.150 <sup>c</sup>
2037	515,000	5.000	113.051 <sup>c</sup>
2038	540,000	5.000	112.297 <sup>c</sup>
2039	570,000	5.000	111.219 <sup>c</sup>
2040	595,000	5.000	109.990 <sup>c</sup>
2045	3,410,000	4.250	98.323

<sup>c</sup> Priced to March 1, 2035 par call.

Optional Redemption Provisions. The Bonds maturing March 1, 2036 and thereafter shall be callable for redemption by the Issuer in full, or in part, at any time on or after March 1, 2035, and if less than a full maturity, then by lot within such maturity, at the principal amount thereof and accrued interest to the date fixed for redemption. The Bonds are not required to be redeemed in inverse order of maturity.

Mandatory Redemption Provisions. The Term Bond maturing on March 1, 2045, shall be subject to mandatory sinking fund redemption on March 1 in the years and in the principal amounts set forth below, plus accrued interest thereon:

<u>Year (March 1)</u>	<u>Principal Amount</u>
2041	625,000
2042	655,000
2043	680,000
2044	710,000
2045*	740,000

\*Final Maturity

**Exhibit A**

**CERTIFICATE OF UNDERWRITER**

**\$9,615,000**  
**LIMITED TAX REVENUE BONDS, SERIES 2026 OF**  
**CADDO PARISH, LOUISIANA**

This certificate is furnished by Crews & Associates, Inc. ("Crews"), in connection with the purchase of \$9,615,000 aggregate principal amount Limited Tax Revenue Bonds, Series 2026 (the "Bonds"), of Caddo Parish, Louisiana (the "Issuer"), at negotiated sale. The undersigned hereby certifies as set forth below with respect to the sale and issuance of the Bonds:

1. The undersigned is duly authorized to execute this certificate on behalf of Crews and has been fully apprised of the facts and circumstances forming the basis of this certificate.
2. As of the date of this certificate, for each Maturity of the Bonds, the first price at which at least 10% of such Maturity of the Bonds was sold to the Public is the respective price listed in **Schedule A**.

3. Crews has (a) determined the aggregate purchase price of the Bonds (gross of underwriter's discount) to be \$10,207,714.40, representing the sum of the aggregate principal amount of the Bonds equal to \$9,615,000.00, plus a net premium of \$592,714.40; (b) determined the yield on the Bonds for arbitrage purposes, calculated in accordance with the methodology set forth in the Code, to be 3.816572%; and (c) determined the weighted average maturity of the Bonds, calculated based on reoffering price, to be 11.356 years.
4. No Bonds were sold in exchange for property or rights to use any other types of property.
5. In addition to terms defined elsewhere herein, the terms below shall have the following meanings in this certificate:

(a) "Maturity" means Bonds with the same credit and payment terms. Bonds with different maturity dates, or Bonds with the same maturity date but different stated interest rates, are treated as separate maturities.

(b) "Public" means any person (including an individual, trust, estate, partnership, association, company, or corporation) other than an Underwriter or a related party to an Underwriter. The term "related party" for purposes of this certificate generally means any two or more persons who have greater than 50 percent common ownership, directly or indirectly.

(c) "Sale Date" means the first day on which there is a binding contract in writing for the sale of a Maturity of the Bonds. The Sale Date of the Bonds is December 16, 2025.

(d) "Tax Compliance Certificate" means the Tax Compliance Certificate for the Bonds to which this certificate is attached.

(e) "Underwriter" means, collectively, (i) any person that agrees pursuant to a written contract with the Issuer (or with the lead underwriter to form an underwriting syndicate) to participate in the initial sale of the Bonds to the Public, and (ii) any person that agrees pursuant to a written contract directly or indirectly with a person described in clause (i) of this paragraph to participate in the initial sale of the Bonds to the Public (including a member of a selling group or a party to a retail distribution agreement participating in the initial sale of the Bonds to the Public).

The representations set forth in this certificate are limited to factual matters only. We are not engaged in the practice of law, and nothing in this certificate represents our interpretation of any laws, including specifically Sections 103 and 148 of the Internal Revenue Code of 1986, as amended, and the Treasury Regulations thereunder. The undersigned understands that the foregoing information will be relied upon by the Issuer with respect to certain of the representations set forth in the Tax Compliance Certificate and with respect to compliance with the federal income tax rules affecting the Bonds, and by Foley & Judell, L.L.P., as bond counsel, in connection with rendering its opinion that the interest on the Bonds is excluded from gross income for federal income tax purposes, the preparation of the Internal Revenue Service Form 8038-G, and other federal income tax advice that it may give to the Issuer from time to time relating to the Bonds; however, the foregoing information may not be relied upon by any other person for any other purpose.

CREWS & ASSOCIATES, INC.

By:  
  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
\_\_\_\_\_

Date: January 14, 2026.

SCHEDULE A

SALE PRICES OF EACH MATURITY OF THE BONDS

<u>MATURITY</u> <u>(MARCH 1)</u>	<u>PRINCIPAL</u> <u>AMOUNT DUE</u>	<u>INTEREST</u> <u>RATE</u>	<u>REOFFERING</u> <u>PRICE</u>
2027	\$ 315,000	5.000%	102.518

2028	335,000	5.000	104.685
2029	350,000	5.000	106.825
2030	370,000	5.000	108.807
2031	200,000	4.000	105.793
2031	185,000	5.000	110.543
2032	405,000	5.000	111.952
2033	425,000	4.000	106.970
2034	445,000	5.000	114.331
2035	465,000	5.000	115.176
2036	490,000	5.000	114.150 <sup>c</sup>
2037	515,000	5.000	113.051 <sup>c</sup>
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2039	570,000	5.000	111.219 <sup>c</sup>
2040	595,000	5.000	109.990 <sup>c</sup>
2045	3,410,000	4.250	98.323

<sup>c</sup> Priced to March 1, 2035 par call.

Exhibit B

RULE 15c2-12 CERTIFICATE

RULE 15c2-12 CERTIFICATE  
\$9,550,000\*  
LIMITED TAX REVENUE BONDS, SERIES 2026  
CADDO PARISH, LOUISIANA  
DECEMBER 9, 2025

The undersigned hereby certifies and represents to Crews & Associates, Inc. (the “Underwriter”), that she is the duly acting Director of Finance of Caddo Parish, Louisiana (the “Issuer”), and is authorized to execute and deliver this Certificate. The undersigned hereby certifies on behalf of the Issuer to the Underwriter as follows:

1. This Certificate is delivered to enable the Underwriter to comply with Rule 15c2-12 under the Securities Exchange Act of 1934, as amended (the “Rule”) in connection with the offering and sale of the above captioned bonds (the “Bonds”).
2. In connection with the offering and sale of the Bonds, there has been prepared a Preliminary Official Statement dated December 9, 2025 (the “Preliminary Official Statement”), setting forth information concerning the Bonds.
3. As used here, “Permitted Omissions” shall mean the offering price, interest rate, selling compensation, aggregate principal amount, delivery dates, ratings, and other terms of the Bonds depending on such matters, all with respect to the Bonds.
4. The information contained in the Preliminary Official Statement is final within the meaning of the Rule as of this date, except for the Permitted Omissions, and the information therein with respect to the Issuer and the Bonds is accurate and complete, except for the Permitted Omissions.

IN WITNESS WHEREOF, I have hereunto set my hand as of the date first above written.

CADDO PARISH, LOUISIANA

By: Hayley B. Barnett  
Director of Finance

\*Preliminary. Subject to change.

Exhibit C

FORM OF SUPPLEMENTAL OPINION

[January 14, 2026]

Hon. Caddo Parish Commission  
Caddo Parish, Louisiana  
Shreveport, Louisiana

Crews & Associates, Inc.  
Little Rock, Arkansas

**\$9,615,000**  
**LIMITED TAX REVENUE BONDS, SERIES 2026**  
**OF**  
**CADDO PARISH, LOUISIANA**

Under even date herewith we have delivered our opinion letter addressed to the Honorable Caddo Parish Commission as to the validity of the captioned issue of bonds (the "Bonds"). We hereby advise each of you (other than the Issuer) that you may rely upon the opinions given therein as if said letter were addressed to you. Any capitalized term used but not defined herein shall have the meaning given such term in said letter.

We further supplement said letter and advise you that we are further of the opinion that:

1. The Issuer has approved the Official Statement, dated December 16, 2025 (the "Official Statement"), and the execution and delivery thereof to the Underwriter named therein.
2. To the best of our knowledge, the information contained in the Official Statement under the captions "INTRODUCTION", "PURPOSE OF ISSUE", "THE BONDS", "PROVISIONS RELATING TO THE SECURITY FOR THE BONDS AND THE OUTSTANDING PARITY BONDS" and "TAX EXEMPTION" fairly and accurately summarize the material provisions of the Bonds and the documents, statutes, ordinances, constitutional provisions, regulations, rulings and opinions referred to therein. For the purposes of this paragraph, we have relied upon the accuracy of the information provided by the sources cited in such sections and appendices without undertaking an independent investigation thereof.
3. The Bond Purchase Agreement dated as of December 16, 2025 pertaining to the Bonds (the "Bond Purchase Agreement") has been duly authorized, executed and delivered by the Issuer and, assuming the due authorization, execution and delivery thereof by the Underwriter and the binding effect thereof on the Underwriter, constitutes a valid and binding obligation of the Issuer.
4. The Bonds are not subject to the registration requirements of the Securities Act of 1933, as amended, and the Bond Ordinance is exempt from qualification under the Trust Indenture Act of 1939, as amended.

It is to be understood that the enforceability of the Bond Purchase Agreement is limited by bankruptcy, insolvency, reorganization, moratorium, and other similar laws affecting the rights and remedies of creditors and by equitable principles, to the extent constitutionally applicable, and that its enforceability may also be subject to the exercise of the sovereign police powers of the State, or its governmental bodies, and the exercise of judicial discretion in appropriate cases.

The opinions rendered herein are limited to the matters set forth herein. We are not passing upon the accuracy or completeness of the Official Statement. The opinions contained herein are based on existing law, which is subject to change, and are further based on factual representations and certifications provided to us as of the date thereof, which we have relied upon without undertaking to verify the same by independent investigation. We assume no obligation to revise or supplement such opinions to reflect any facts or circumstances that may later come to our attention or any changes in law that may later occur. Our opinions contained herein are not a guarantee of a particular result and are not binding on any court or regulatory agency; rather, such opinions represent our professional judgment based on our review of existing law and in reliance on the representations and covenants relevant to such opinions.

No attorney-client relationship has existed or exists between our firm and the addressees hereof (other than the Issuer) in connection with the issuance of the Bonds or by virtue of this letter. This letter is delivered to the addressees for the sole benefit of each and is not to be used, circulated, quoted or otherwise referred to or relied upon for any other purpose or by any other person. This letter is not intended to, and may not be, relied upon by any other holder of the Bonds or by any other person to whom it is not specifically addressed.

It was **moved by Mr. Thomas**, seconded by Mr. Jones, *that Ordinance No. 6605 of 2025, an ordinance declaring the intent of the Parish of Caddo, under LA. R.S. 47:2236 to acquire full ownership interest in a tract of property in the Manchester Subdivision, within Section 26, Township 18 North, Range 14 West, Caddo Parish, Louisiana, and to otherwise provide with respect thereto* be adopted.

**Substitute motion by Mr. Jones**, seconded by Mr. Atkins, *to englobo and adopt the*

following items:

- *Ordinance No. 6605 of 2025, an ordinance declaring the intent of the Parish of Caddo, under LA. R.S. 47:2236 to acquire full ownership interest in a tract of property in the Manchester Subdivision, within Section 26, Township 18 North, Range 14 West, Caddo Parish, Louisiana, and to otherwise provide with respect thereto*
- *Work Session Minutes January 5, 2026*
- *Resolution No. 1 of 2026, a resolution to authorize design waiver/exceptions to Hosston River Road Bridge which is in the Federal Off-System Bridge Rehabilitation & Replacement Program, and otherwise providing with respect thereto*
- *Resolution No. 2 of 2026, a resolution approving the amended 2025 and proposed 2026 budgets of the North Louisiana Criminalistics Laboratory Commission and to otherwise provide with respect thereto*
- *Resolution No. 4 of 2026, a resolution approving the holding of an election in Caddo Parish Fire District No. 5, State of Louisiana, on Saturday, May 16, 2026, to authorize the levy of service charges therein*
- *Resolution No. 5 of 2026, a resolution naming a component at Walter B. Jacobs Nature Park in honor of Todd A. Hopkins, and otherwise providing with respect thereto*

At this time, Mr. Jones' substitute motion carried unanimously.

#### **ORDINANCE NO. 6605 OF 2025**

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE DECLARING THE INTENT OF THE PARISH OF CADDO, UNDER LA. RS. 47:2236, TO ACQUIRE FULL OWNERSHIP INTEREST IN A TRACT OF PROPERTY IN THE MANCHESTER SUBDIVISION, WITHIN SECTION 26, TOWNSHIP 18 NORTH-RANGE 14 WEST, CADDO PARISH, LOUISIANA, AND TO OTHERWISE PROVIDE WITH RESPECT THERETO.

WHEREAS, on June 12, 1926, the Manchester Subdivision was filed and recorded under Instrument No. 21827, in Book 150, Page 376, of the Conveyance Records of Caddo Parish, Louisiana, establishing various residential lots and public dedications for streets in Section 26 (T18N-R14W); and

WHEREAS, for redevelopment and expansion of their maintenance facilities on Monty Avenue the Department of Public Works requests the Parish of Caddo take full ownership in Lots 1 thru 16, inclusive, Block 41, Manchester Subdivision. All sixteen of these lots are assessed under Caddo Parish Tax Assessor's Geographic Number 181426-043-0001-00; and

WHEREAS, this property is adjudicated to the Parish of Caddo for un-paid 2019 property taxes.

WHEREAS, taking full ownership interest under La. RS. 47:2236 requires the Parish to duly adopt and record an ordinance declaring the Parish's intent to acquire full ownership of the subject properties.

NOW, THEREFORE, BE IT ORDAINED by the Caddo Parish Commission in due, legal and regular session convened, that pursuant to La. RS. 47:2236, it does declare its intent to acquire full ownership interest in Lots 1 thru 16, inclusive, Block 41, Manchester Subdivision, all of which are assessed under Caddo Parish Tax Assessor's Geographic Number 181426-043-0001-00; and

BE IT FURTHER ORDAINED, that the Parish Administrator, or her designee is directed to comply with the requirements of La. R.S. 47:2236, including but not limited to recordation of this ordinance, giving notice in accordance with the statutes, filing of the notice, and filing of the affidavit in accordance with the statutes.

BE IT FURTHER ORDAINED, that if any provision or item of this ordinance or the application thereof is held invalid, such invalidity shall not affect other provisions, items or applications which can be given effect without the invalid provisions, items or applications, and to this end, the provisions of this ordinance are hereby declared severable.

BE IT FURTHER ORDAINED, that this ordinance shall take effect upon adoption.

BE IT FURTHER ORDAINED, that all ordinances or parts thereof in conflict herewith are



hereby repealed.

#### **RESOLUTION NO. 1 OF 2026**

BY THE CADDO PARISH COMMISSION:

A RESOLUTION TO AUTHORIZE DESIGN WAIVER/EXCEPTIONS TO HOSSTON RIVER ROAD BRIDGE WHICH IS IN THE FEDERAL OFF-SYSTEM BRIDGE REHABILITATION AND REPLACEMENT PROGRAM, AND OTHERWISE PROVIDING WITH RESPECT THERETO

WHEREAS, the Parish of Caddo has been notified by the State of Louisiana, Department of Transportation and Development that the Hosston River Road bridge (Recall 300159) in Caddo Parish requires one design waiver and one design exception for final design completion and replacement in the Off-System Bridge Replacement and Rehabilitation Program; and

WHEREAS, the waiver is:

1. Waive the existing low cord elevation for use of LG-25 Concrete Girder Spans reducing the low cord elevation by 1.08'.

WHEREAS, the exception is:

1. Provide a design exception to use normal crown in lieu of super-elevated curve to maintain the existing roadway alignment.

WHEREAS, the Caddo Parish Commission has determined that these design waiver/exception for this bridge replacement and rehabilitation project provides a public benefit to the citizens of Caddo Parish; and

NOW, THEREFORE, BE IT RESOLVED by the Caddo Parish Commission in due, regular and legal session convened, that the Caddo Parish Commission does hereby authorizes the above listed waiver/exceptions into the final design of the Hosston River Rd Bridge (Recall 300159) Federal Off-System Bridge Replacement and Rehabilitation Project.

BE IT FURTHER RESOLVED that the Caddo Parish Commission does hereby authorize the Parish Administrator or his designee to do any and all things necessary to authorizes the above listed exceptions into the final design of the Hosston River Rd Bridge (Recall 300159) Federal Off-System Bridge Replacement and Rehabilitation Project, and to execute any and all documents in a form acceptable to the Caddo Parish Attorney necessary to effectuate the purposes set forth herein.

BE IT FURTHER RESOLVED that if any provision or item of this resolution or the application thereof is held invalid, such invalidity shall not affect other provisions, items or applications which can be given effect without the invalid provisions, items or applications, and to this end, the provisions of this resolution are hereby declared severable.

BE IT FURTHER RESOLVED that this resolution shall take effect immediately.

BE IT FURTHER RESOLVED that all resolutions or parts thereof in conflict herewith are hereby repealed.

#### **RESOLUTION NO. 2 OF 2026**

BY THE CADDO PARISH COMMISSION:

A RESOLUTION APPROVING THE AMENDED 2025 AND PROPOSED 2025 BUDGETS OF THE NORTH LOUISIANA CRIMINALISTICS LABORATORY COMMISSION AND TO OTHERWISE PROVIDE WITH RESPECT THERETO

BE IT RESOLVED, by the Caddo Parish Commission in due, legal and regular session convened this 8th day of January, 2026, that it hereby approves the amended 2025 and proposed 2026 budgets of the North Louisiana Criminalistics Laboratory Commission, as presented.

BE IT FURTHER RESOLVED that if any provision or item of this resolution, or application thereof is held invalid, such invalidity shall not affect other provisions, items or applications which can be given effect without the invalid provisions, items or applications, and to this end, the provisions of this resolution are hereby declared severable.

BE IT FURTHER RESOLVED that this resolution shall become effective immediately.

BE IT FURTHER RESOLVED that all resolutions or parts thereof in conflict herewith are hereby repealed.

This resolution having been submitted to a vote, the vote thereon was as follows:

MEMBERS:	YEAS:	NAYS:	ABSENT:	ABSTAIN:
Chris Kracman	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Gregory Young	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Victor Thomas	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
John-Paul Young	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Roy A. Burrell	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Steffon D. Jones	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Stormy Gage-Watts	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Grace Anne Blake	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
John E. Atkins	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Ron Cothran	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Ed Lazarus	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Ken Epperson, Sr.	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>

And this resolution was declared adopted on this, the 8th day of January, 2026.

**RESOLUTION NO. 4 OF 2026**

BY THE CADDO PARISH COMMISSION:

A RESOLUTION APPROVING THE HOLDING OF AN ELECTION IN CADDO PARISH FIRE DISTRICT NUMBER FIVE, STATE OF LOUISIANA, ON SATURDAY, MAY 16, 2026, TO AUTHORIZE THE LEVY OF SERVICE CHARGES THEREIN.

WHEREAS, the Board of Commissioners of Caddo Parish Fire District Number Five, State of Louisiana (the "Governing Authority"), acting as the governing authority of Caddo Parish Fire District Number Five, State of Louisiana (the "District"), adopted a resolution on November 17, 2025, calling a special election in the District on Saturday, May 16, 2026, to authorize the levy of service charges therein; and

WHEREAS, the Governing Authority of the District has requested that the Caddo Parish Commission, acting as the governing authority of the Parish of Caddo, State of Louisiana, give its consent and authority for the District to hold the aforesaid election, and in the event that the election carries to levy and collect the service charges provided for therein; and

WHEREAS, as required by Article VI, Section 15 of the Constitution of the State of Louisiana of 1974, it is now the desire of the Caddo Parish Commission to approve the holding of said election and in the event that the election carries, to authorize the District to levy and collect the sales and use tax provided for therein;

NOW, THEREFORE, BE IT RESOLVED by the Caddo Parish Commission, acting as the governing authority of said Parish, that:

SECTION 1. In compliance with the provisions of Article VI, Section 15 of the Constitution of the State of Louisiana of 1974, and in accordance with the request of the Board of Commissioners of Caddo Parish Fire District Number Five, State of Louisiana, the Caddo Parish Commission hereby approves the holding of an election in the District, on Saturday, May 16, 2026, at which election there will be submitted the following proposition, to-wit:

**PROPOSITION NO. 1  
(SERVICE CHARGE)**

Shall Caddo Parish Fire District Number Five, State of Louisiana (the "District"), levy and collect an annual service charge not to exceed Seventy-Five Dollars (\$75) on each residential and commercial structure, whether occupied or unoccupied, located wholly or partly within the District, pursuant to La. R.S. 40:1502.15, excluding that property annexed by the City of Shreveport prior to the election, for a period of ten (10) years, beginning with the year 2027 and ending with the year 2036 (an estimated \$100,275 reasonably expected at this time to be collected from the levy of the service charge for an entire year), for the purpose of fire protection, including emergency medical transportation and all emergency medical services incidental thereto, acquiring, constructing, maintaining and operating fire protection facilities and equipment in and for the District, including paying the cost of obtaining water for fire protection purposes and salaries of firemen and all purposes incidental thereto?

PROPOSITION NO. 2  
(SERVICE CHARGE)

Shall Caddo Parish Fire District Number Five, State of Louisiana (the “District”), levy and collect an annual service charge not to exceed Fifty Dollars (\$50) on each residential and commercial structure, whether occupied or unoccupied, located wholly or partly within the District, pursuant to La. R.S. 40:1502.15, excluding that property annexed by the City of Shreveport prior to the election, for a period of ten (10) years, beginning with the year 2027 and ending with the year 2036 (an estimated \$66,850 reasonably expected at this time to be collected from the levy of the service charge for an entire year), for the purpose of fire protection, including emergency medical transportation and all emergency medical services incidental thereto, acquiring, constructing, maintaining and operating fire protection facilities and equipment in and for the District, including paying the cost of obtaining water for fire protection purposes and salaries of firemen and all purposes incidental thereto?

SECTION 2. In the event the election carries, the Caddo Parish Commission does hereby further consent to and authorize the District to levy and collect the service charges provided for therein.

This resolution having been submitted to a vote, the vote thereon was as follows:

<u>Member</u>	<u>Yea</u>	<u>Nay</u>	<u>Absent</u>	<u>Abstaining</u>
Chris Kracman	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Gregory Young	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Victor Thomas	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
John-Paul Yong	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Roy Burrell	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Steffon Jones	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Stormy Gage-Watts	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Grace Anne Blake	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
John E. Atkins	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Ron Cothran	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Ed Lazarus	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>
Ken Epperson	<u>X</u>	<u>          </u>	<u>          </u>	<u>          </u>

And the resolution was declared adopted on this, the 8th day of January, 2026.

/s/Jeff Everson  
Clerk

/s/Stormy Gage-Watts  
President

RESOLUTION NO. 5 OF 2026

BY THE CADDO PARISH COMMISSION:

A RESOLUTION NAMING A COMPONENT AT WALTER B. JACOBS NATURE PARK IN HONOR OF TODD A. HOPKINS, AND OTHERWISE PROVIDING WITH RESPECT THERETO.

WHEREAS, the Caddo Parish Commission has paused to reflect upon the life of Todd A. Hopkins, former District One Caddo Parish Commissioner, former Caddo Parish Commission Clerk, and long-time Caddo Parish employee; and

WHEREAS, in addition to his 30 plus years of public service to the Parish of Caddo, Todd served as Mayor of Oil City from 1993 to 2004, was co-owner of Bon Temps Bar and Grill on Caddo Lake and was actively engaged in numerous community organizations including the North Caddo Medical Foundation Board, Christmas on Caddo Celebration Board, and Oil City Rotary; and

WHEREAS, during his representation of Caddo Commission District One, Todd was a champion of the expansion of the Walter B. Jacobs Nature Park and the remodeling of the park’s facilities.

NOW, THEREFORE, BE IT RESOLVED by the Caddo Parish Commission in due, regular and legal session convened, that it does hereby proclaim on this 8<sup>th</sup> day of January 2026, that a component feature of Walter B. Jacobs Nature Park will henceforth bear the name of Todd A. Hopkins, in recognition of Todd’s legacy of public service and commitment to Caddo Parish.

BE IT FURTHER RESOLVED that if any provision or item of this resolution or the application thereof is held invalid, such invalidity shall not affect other provisions, items or applications which can be given effect without the invalid provisions, items or applications, and to this end, the provisions of this

resolution are hereby declared severable.

BE IT FURTHER RESOLVED that this resolution shall take effect immediately.

BE IT FURTHER RESOLVED that all resolutions or parts thereof in conflict herewith are hereby repealed.

There were no Zoning Ordinances for introduction by title nor Ordinances for introduction by title, so the Commission moved onto New Business.

### **NEW BUSINESS**

- *Confirmation of Sherron Williams as the Caddo Parish Human Resources Director*

It was **moved by Mr. Epperson**, seconded by Mr. Jones, *that the confirmation of Ms. Sherron Williams as the Caddo Parish Human Resources Director.* Motion carried unanimously.

Ms. Williams addressed the Commission, expressing gratitude for the opportunity, acknowledging her family and colleagues, and affirming her commitment to serving the citizens of Caddo Parish with integrity and professionalism. Several commissioners offered congratulatory remarks and words of support.

- *Selection of the 2026 Caddo Commission Officers*

It was **moved Mr. J. Young**, seconded by Mr. Thomas, *to appoint Mr. G. Young as 2026 Caddo Commission President, Mr. Thomas as 2026 Caddo Commission Vice-President, and Mr. Jones as 2026 Caddo Commission Parliamentarian.* Motion carried unanimously with Commissioner Kracman being absent. At this time, the newly elected officers took their seats.

### **COMMUNIQUE & REPORTS**

- Mrs. Blake expressed appreciation to Broadmoor Baptist Church for allowing use of its facilities for food giveaways and noted that the location provided visibility and logistical support for serving residents. Mrs. Blake also acknowledged Mr. J. Young for partnering in the effort.

- Mr. Cothran shared an announcement from a neighborhood association regarding a fundraiser planned for Tuesday, January 13, noting that Pen Express would donate a percentage of proceeds to support community efforts. Mr. Cothran emphasized the importance of strong neighborhood associations and encouraged continued community engagement.

- Mr. Epperson echoed support for strengthening neighborhood associations and provided community announcements, including activities beginning the Mardi Gras season, and upcoming events and service opportunities associated with MLK weekend, including an MLK Day of Service supporting a community garden project in partnership with local organizations at 3361 Sydney Street (Field of Dreams area), scheduled for Monday, January 19 at 9:00 a.m.

- Mr. Jones added an announcement regarding a Human Trafficking Awareness training scheduled for Saturday at Southern Hills Park/Community Center (as referenced), encouraging residents to attend for education and awareness. It was also noted that flyers had been distributed regarding Human Trafficking Awareness Month programming.

- *Recognition of Outgoing President*

During the meeting, the Commission paused briefly for a presentation recognizing President Stormy Gage-Watts for her service as Commission President for 2025. President Gage-Watts thanked the Commission for the recognition, noting the historic significance of her service and expressing appreciation for the opportunity to serve. She congratulated the incoming officers and formally transitioned the gavel to the incoming president.

- *Remarks by Incoming President*

Incoming President Greg Young thanked his colleagues for their confidence and stated he was committed to serving effectively. He noted the Commission had significant work ahead in 2026 and emphasized the importance of setting priorities early in the year.

President Young announced his intent to hold a special meeting the following Wednesday at 12:00 p.m. to address committee organization and to improve efficiency through reorganizing, consolidating, or repurposing committees. He stated his goal was for no commissioner to serve as chair of more than one committee, to promote focus and effectiveness. President Young indicated commissioners would receive information in advance outlining the proposed committee structure for review and feedback.

President Young further stated that the Commission's 2026 agenda would include major

initiatives and “generational” projects, and that the Commission would be intentional in how it communicates plans publicly to avoid misinformation while maintaining transparency. He expressed confidence in the Commission’s ability to accomplish impactful work for the parish.

There were no Citizens Comments late arrivals. There being no further business to come before the Commission, the meeting adjourned at 5:32 p.m.

  
Michelle Nations  
Assistant Commission Clerk

  
Stormy Gage-Watts  
President